



**BRADFORD METROPOLITAN DISTRICT COUNCIL**

**PLAYING PITCH STRATEGY**

**FINAL REPORT**

**NOVEMBER 2014**

Integrity, Innovation, Inspiration

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# BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

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## PART 1: INTRODUCTION

This is the Playing Pitch Strategy (PPS) for Bradford. Building upon the preceding Assessment Report, it provides a clear, strategic framework for the maintenance and improvement of existing outdoor sports facilities and ancillary facilities between 2014 and 2021. It will:

- ◀ Provide adequate planning guidance to assess development proposals affecting playing fields;
- ◀ Inform land use decisions in respect of future use of existing outdoor sports areas and playing fields (capable of accommodating pitches) within the Borough;
- ◀ Provide a strategic framework for the provision and management of outdoor sports in the Borough;
- ◀ Support external funding bids and maximise support for outdoor and informal sports facilities;
- ◀ Provide the basis for on-going monitoring and review of the use, distribution, function, quality and accessibility of outdoor sport.

### 1.1 Scope

The strategy covers all of the outdoor pitch sports as well as non-pitch sports as follows:

- ◀ Football pitches
- ◀ Cricket pitches
- ◀ Rugby union pitches
- ◀ Rugby league pitches
- ◀ Artificial Grass Pitches (AGPs) including sand based/filled, water based and 3G surfaces
- ◀ Bowling greens

### 1.2: Structure

The Strategy has been developed from key issues and findings as outlined within the accompanying Assessment Report. Further to this (and included within the Assessment Report), a number of scenarios were then run to test potential recommendations and actions, as follows:

- ◀ What if the quality of certain sites rated as poor are improved?
- ◀ What if community use can be secured at certain sites?
- ◀ What if some pitches are re-designated from one sport (or pitch type) to another?
- ◀ What if there is a significant increase in demand, can the current stock cater for future demand? (please see Appendix Three for further detail)

The overall Strategy will provide:

- ◀ A vision for the future improvement and prioritisation of outdoor sports (including ancillary facilities).
- ◀ A series of generic strategic objectives which provide a strategic framework for the improvement, maintenance, development and, as appropriate, rationalisation of the stock.
- ◀ A series of sport by sport objectives which provide a strategic framework for sport led improvements to provision.
- ◀ A prioritised area-by-area action plan to address key issues.

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The Strategy and Action Plan will recommend a number of priority projects for Bradford, which should be implemented from 2014 to 2021. The Strategy and Action Plan is outlined to provide a framework and, although resources may not currently be in place to implement it, potential partners and possible sources of external funding will be identified.

There is a need to build key partnerships with NGBs, Sport England, Educational establishments, community clubs and private landowners to maintain and improve playing pitch provision. In these instances the potential for the Council to take a strategic lead is more limited (except in terms of developer contributions). This document will provide clarity about the way forward, and allow the Council to focus on key issues that it can directly influence and achieve.

## **1.3: Strategic framework for playing pitch facility improvements**

The objectives within this Strategy have been developed via the combination of information gathered during consultation, site visits and analysis. They reflect key areas to be addressed over its lifetime. However, implementation must be considered in the context of financial implications and the need for some proposals to also meet planning considerations.

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## PART 2: SUMMARY FROM THE ASSESSMENT REPORT

This section summarises the key issues, and priorities to address, identified in the Assessment Report.

### 2.1: Key issues to address

Using the key issues identified in the Assessment Report, the following priorities are identified for each sport and provide the context for the development of the aims and objectives within the Strategy.

#### Football:

- ◀ Overall there is a deficit of football pitches across most analysis areas. The action plan will seek to balance areas of spare capacity and overplay.
- ◀ There are 20 sites containing football pitches that are overplayed in Bradford.
- ◀ There is no surplus across Bradford as a whole for adult match equivalent sessions at peak time:

Adult football	Capacity <sup>1</sup>	Demand (match equivalents)				
Analysis area	Actual spare capacity	Overplay	Unmet demand	Latent demand	Future demand	Total
Bradford East	4.5	7	1.5	3	3	-10
Bradford South	12	2	1.5	4	2.5	2
Bradford West	1.5	7	1.5	1	2	-10
Keighley Area	14.5	1	-	1	2.5	10
Shipley Area	12	4	-	4	2	4
<b>Bradford</b>	<b>44.5</b>	<b>21</b>	<b>4.5</b>	<b>13</b>	<b>12</b>	<b>-6</b>

- ◀ There is a shortfall of Youth match equivalent sessions across Bradford as a whole:

Youth football	Capacity	Demand (match equivalents)				
Analysis area	Actual spare capacity	Overplay	Unmet demand	Latent demand	Future demand	Total
Bradford East	3.5	-	-	1	2.5	1
Bradford South	2	-	-	0.5	2	-0.5
Bradford West	1	-	-	-	1.5	-0.5
Keighley Area	3	4	-	0.5	4	-5.5
Shipley Area	2	1.5	-	2	4.5	-6
<b>Bradford</b>	<b>11.5</b>	<b>5.5</b>	<b>-</b>	<b>4</b>	<b>14.5</b>	<b>-12.5</b>

<sup>1</sup> In match equivalent sessions

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- There is a small shortfall of Mini match equivalent sessions across Bradford as a whole:

Mini football	Capacity	Demand (match equivalents)				
Analysis area	Actual spare capacity	Overplay	Unmet demand	Latent demand	Future demand	Total
Bradford East	7	-	-	2	4	3
Bradford South	2.5	-	0.5	3	3.5	-4.5
Bradford West	3.5	-	0.5	-	1.5	2.5
Keighley Area	5	-	-	0.5	3.5	2
Shipley Area	6	-	-	2	8	-4
<b>Bradford</b>	<b>24</b>	<b>-</b>	<b>1</b>	<b>7.5</b>	<b>20.5</b>	<b>-5</b>

- The audit identifies a total of 230 pitches. Of these, 205 (138 sites) are available for community use.
- A total of 585 teams are identified in Bradford. 556 play on grass pitches. A further 26 teams play on pitches that are mapped as being outside of the Boundary but which service Bradford.
- Of the 162 pitches with spare capacity, 80 pitches are available within the peak period (or around 49%). This equates to 80 match equivalent sessions as actual spare capacity.
- There are 20 sites (29 pitches) that are overplayed by 30 matches per week.
- Four clubs report unmet demand equating to 5.5 pitches and 13 clubs report latent demand equating to 24.5 pitches.
- There are quality issues on a number of sites. Many sites, especially council sites, suffer from waterlogging, overuse and poor maintenance.
- Many sites do not have adequate changing rooms; especially on one pitch sites and some sites have no changing facilities at all. The Sunday Alliance league requires clubs to provide washing facilities as a minimum.
- Many schools are now academies and are managed by external contactors. Users report that the communication and maintenance on these sites is much poorer than in the past.
- Level of maintenance cut by approximately 25% on council pitches.
- Casual use is an issue on most open access sites.
- Clubs pay the same hire charge for pitch and ancillary facilities regardless of quality.
- There has been an overall decline in adult 11v11 football. Reasons include pubs closing down, teams folding and also people switching to the small sided formats of the game. However, TGRs still predict future demand based on population.
- Multi-pitch sites tend to be more popular as they are better run and have attendants in operation.
- A reduction in the number of operatives at sites may cause security issues. In particular at:
  - King George V
  - Avenue Road
  - Peel Park
- Sites without changing rooms are acceptable for youth teams but there is a need for toilet facilities which currently all sites do not provide.
- A new housing development in Menston is likely to increase demand from younger players, however, the local club is currently operating at capacity.
- There are nine sites with no play recorded.

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- ◀ The FA model and the FPM suggests a need for two more full size floodlit 3G pitches to service current football training demand in Bradford. This is also highlighted through local unmet demand. There is a need for one in the East analysis area and one in Shipley analysis area based on team numbers.
- ◀ Access to 3G provision is an issue for many clubs, especially on school sites, and in particular academies.

### Cricket:

- ◀ Overall there is a deficit of cricket pitches across all analysis areas. The action plan will seek to address the deficiencies.
- ◀ 32 sites in Bradford are overplayed by 531 matches per season, which is equated to a current shortfall of 10.7 squares (based on 10 wickets per square).
- ◀ The greatest amount of overplay occurs in Bradford West, Keighley and Shipley analysis areas.
- ◀ Future demand for six grounds as well as latent demand leads to a shortfall citywide of 18.2 grounds. The biggest shortfall is in the Shipley Area (6.7 grounds):

Analysis area	Actual spare capacity (grounds)	Demand (cricket grounds)				
		Overplay	Unmet demand	Latent demand	Future demand	Total
Bradford East	-	1.2	-	1	1	-3.2
Bradford South	-	0.1	-	-	1	-1.1
Bradford West	-	3.2	-	2	1	-6.2
Keighley Area	-	3	-	1	2	-6
Shipley Area	1	2.7	-	5	2	-8.7
<b>Bradford</b>	<b>1</b>	<b>10.2</b>	<b>-</b>	<b>9</b>	<b>7</b>	<b>-25.2</b>

- ◀ There is unmet demand from the South Asian Communities (SAC), especially from casual and non-affiliated cricketers. Bradford is one of five pilot areas to deliver activity for SAC which is likely to lead to the need for more pitches.
- ◀ Three of the four 'poor' quality grounds are located at council sites.
- ◀ 22% of clubs describe ancillary facilities as poor. There are particular issues at Girington CC (pavilion burnt down), Bradford Park Avenue (poor changing facilities) and Roberts Park (toilets and changing need improving).
- ◀ Training facilities is a problem for many clubs (summer and winter). Almost all clubs report the need for artificial practice nets.
- ◀ Competitive league play is not sanctioned (by the leagues) on non-turf wickets despite the ECB's TS6 guidance which highlights that wickets are suitable for high level play if the guidance is followed. This puts enormous pressure on fine turf wickets.
- ◀ The Last Man Stands (LMS) League has been unsuccessful to date due to being unable to access facilities. There are no non-turf wickets at council sites and club sites are at capacity.
- ◀ Two disused sites, one at Avenue Road (Bradford East) and one at Bradford University Playing Fields (on the border with Bradford East and Leeds) have the potential to be brought back into use.

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## Rugby union:

- ◀ Overall there is a deficit of rugby union pitches across all analysis areas. The action plan will seek to address the deficiencies.
- ◀ Currently six pitches are overplayed by a total of 11.5 match equivalent sessions per week. Of these two are standard quality and one is poor quality (three are good quality).
- ◀ All overplay is attributed to training on match pitches.
- ◀ Future demand for two pitches as well as latent demand leads to a City shortfall of 15 senior match equivalents:

Analysis area	Actual spare capacity <sup>2</sup>	Demand (match equivalents)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Bradford East	0.5	-	-	1	-	-0.5
Bradford South	-	2	-	-	-	-2
Bradford West	-	2.5	-	1	-	-3.5
Keighley Area	-	6	-	0.5	1	-7.5
Shipley Area	0.5	1	-	-	1	-1.5
<b>Bradford</b>	<b>1</b>	<b>11.5</b>	<b>-</b>	<b>2.5</b>	<b>2</b>	<b>-15</b>

- ◀ Current overplay results in the need for 15 match equivalent sessions, or the need for an IRB compliant AGP to accommodate training.
- ◀ If training/overplay continues at the current rate on match pitches the quality will continue to decline.
- ◀ For clubs that must continue to train on match pitches most clubs have some form of floodlights but they are not sufficient to satisfy all training needs.
- ◀ Clubs cannot run summer activities as pitches need time to recover.

## Rugby league:

- ◀ Overall there is a deficit of rugby league pitches across most analysis areas. The action plan will seek to address those deficiencies and balance the areas where there is spare capacity and overplay.
- ◀ Nine sites are overplayed by a total of 15 match equivalent sessions. This is a result of poor quality pitches and training taking place on match pitches.
- ◀ There is some identified spare capacity in the Keighley analysis area, all other areas have a shortfall of match equivalent sessions:

<sup>2</sup> In match equivalent sessions

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Analysis area	Actual spare capacity <sup>3</sup>	Demand (match equivalents)				
		Overplay	Unmet demand	Latent demand	Future demand	Total
Bradford East	0.5	1.5	-	2.5	1	-4.5
Bradford South	1.5	6.5	-	3	2	-10
Bradford West	0.5	1	-	-	-	-0.5
Keighley Area	5	1	-	1	-	+3
Shipley Area	-	5	-	1	-	-6
<b>Bradford</b>	<b>7.5</b>	<b>15</b>	<b>-</b>	<b>7.5</b>	<b>3</b>	<b>-18</b>

- Current overplay results in the need for 18 match equivalent sessions. This requires improvement of current grass pitches or new grass pitches. RL compliant AGPs could also help to reduce the shortfalls, particularly for training purposes.
- 62% of rugby league pitches in Bradford are assessed as poor quality and 30% as standard.
- Rugby league is played in both winter and summer and therefore some pitches receive no remediation or time to rest.
- Maintenance of pitches is basic and a contributing factor to a decline in quality.
- Changing facilities are generally described as poor quality.

## Hockey:

- Overall there is a shortfall of one sand AGP in the Keighley Analysis Area.
- Dixons City Academy AGP is likely to need replacing in the next three years.
- Users suggest that the maintenance of Oakbank School is poor and that pitch quality is deteriorating because of it.
- Unmet and displaced (expressed by Ben Rhydding Hockey Club) would need to be met through provision of an additional full size AGP.
- Latent demand expressed for two senior and three junior hockey teams at Airedale Hockey Club.

## Bowls:

- Low junior participation. There is a general issue with older members not being replaced; most are aging teams.
- Current oversupply across public and private sites of approximately six greens in Bradford based on a membership capacity analysis.

## Education:

- The availability of education sites, particularly secondary schools to accommodate a range of community use needs, in particular, access to 3G provision is limited in Bradford due to cost and travel.
- Of the 39% of Primary Schools currently available for community use, only 11 have actual regular community use, and 36 have no current use of their playing pitches. The reasons for lack of use include; access issues, management issues, and quality of pitches, school not wanting to open up and poor drainage on pitches.

<sup>3</sup> In match equivalent sessions

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- ◀ Secondary schools make a significant contribution to the overall provision of outdoor sports facilities in Bradford. Grass pitches are underused for community use with only 11 grass pitches (14%) being overplayed.

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## PART 3: A STRATEGIC FRAMEWORK FOR FACILITY IMPROVEMENTS

### 3.1 Context

From a Council perspective, the PPS is a key evidence base for the review of spatial planning policy. There are already a number of significant developments proposed which impact upon playing pitch provision. The PPS will provide a framework to help inform decision making with regard to planning applications both now and in the future.

In recent years there has been a withdrawal of community use of school's facilities due mainly to misuse of changing facilities and the playing of matches on pitches which were not suitable for play. One of the main aims of the PPS is to outline ways in which this situation can be managed in order to release more pitches for community use.

The key drivers for the playing pitch strategy from a sports development angle include:

- ◀ Sport England have announced that they will not accept funding bids to those local authorities whose playing pitch strategies have not been updated for more than 3 years or where an inappropriate methodology has been used. The Council have a number of bids which have been delayed by this requirement.
- ◀ The production of the PPS is a target of the Council's Sport Development Plan.
- ◀ NGBs have specific plans for development for their sport nationally and locally and these need to be explored and accommodated within the strategy.
- ◀ The construction of new schools involves Sport England as a statutory consultee on planning applications.

The objectives of the strategy extend across multiple BMDC departments and are summarised below:

- ◀ Produce a playing pitch strategy for the Bradford district which identifies the supply and its quality, and assess the existing and predicted demand.
- ◀ Be an instrument to ensure development of policy options, an action plan and the establishment of local standards.
- ◀ Bring together all those parts of the Council and external bodies with a stake in playing pitch provision to ensure a co-ordinated approach to supply and demand.
- ◀ Produce solutions which will use school resources to also satisfy need for pitches in the local area.
- ◀ Provide a framework whereby localised areas of demand can negotiate with schools to use their pitches.
- ◀ Explore opportunities which include the trend for schools to join together into consortia which may open up possibilities of having centralised/shared sports pitches.
- ◀ Be a mechanism to predict future requirements for pitches in those areas of Bradford which will have planned population growth.
- ◀ Provide evidence to support the provision of on-site pitches on larger developments when CIL comes into force.
- ◀ Ensure that sports pitch provision is provided where there are targeted areas for sport development.
- ◀ Be conscious of local authority budget constraints and wherever possible seek to provide facilities which are more economical to maintain i.e. multi pitch sites.

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## ***Links to other strategies***

***Active, Healthy and Successful. Strategy for Sport & Physical Activity in the Bradford district 2011-2015***

The strategy sets out the future direction and vision for the development of sport and physical activity in the district over the next five years. The vision of the Strategy means that:

- ◀ More people will be healthy through being active in their everyday life
- ◀ More young people in the district will enjoy taking part in sport and physical activity within school and in their own time
- ◀ More adults will be taking part in sport and physical activity
- ◀ More women, more disabled people and more black and minority ethnic people will be playing sport and being active
- ◀ More people in the district will represent the region and the country in their chosen sport
- ◀ Everyone will have the opportunity to achieve their potential and be encouraged to do their best
- ◀ The district's economy will benefit through inward investment in events, tourism and activity related to sport and physical activity.

## ***Bradford District Community Strategy 2011-14***

The vision for the Strategy is that ““By 2020, Bradford district will be a prosperous, creative, diverse, inclusive place where people are proud of their shared values and identity, and work together to secure this vision for future generations. The District will draw strength from its diversity – making full use of the skills, qualities and enterprise of its people – to create a vibrant community and cultural life for all”.

Outcome 3 of the Strategy is for Bradford's people to experience improving good health, wellbeing and quality of life, irrespective of their community, background or neighbourhood. Bradford South and Keighley have determined the issue of obesity as being a concern in their locality.

Please refer to Appendix One for the full national strategic context for the PPS, including Sport England and NGB strategies.

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## 3.2: PPS vision

Building upon the Council and its partners priorities, the vision for the Playing Pitch Strategy is:

*Bradford will aim to provide a network of high quality outdoor sports facilities that are conducive to sustaining and increasing participation in sport, and bring together all partners to ensure a co-ordinated approach to supply and demand.*

This strategy will help in identification, and prioritisation, of outdoor sports that are of local and Borough-wide significance and guide the Council and its partners to work collaboratively (i.e., reduce duplication and competition), identify and use limited resources to optimum effect.

## 3.3: PPS aims

The following aims are proposed based on the key issues emerging from the Assessment Report. It is recommended that the following are adopted by BMDC and its partners to enable it to achieve the overall vision of the Strategy:

### AIM 1

To **protect** the existing supply of sports facilities where it is needed for meeting current or future needs

### AIM 2

To **enhance** outdoor sports facilities through improving quality and management of sites

### AIM 3

To **provide** new outdoor sports facilities where there is current or future demand to do so

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## PART 4: OBJECTIVES

The objectives need to be implemented to enable the aims to be delivered. It is recommended that BMDC and partners adopt the following objectives across a range of departments to enable it to achieve the vision of the Strategy (note: not in any priority order). The Action Plan will further detail recommendations on how to achieve the objectives and a framework for delivery. The assessment criteria associated with each of the objectives will be used to help inform the annual monitoring and update of the Action Plan.

### AIM 1

To **protect** the existing supply of sports facilities where it is needed for meeting current or future needs

#### Objectives:

- a. Enhance local planning policy and protect sports facilities.
- b. Secure tenure and access to sites for high quality, development minded clubs, through a range of solutions and partnership agreements.

#### Objective (a) – Enhance local planning policy and protect sports facilities

Based on the outcomes of the playing pitch strategy enhance local planning policy and emphasise the requirements of the National Planning Policy Framework (NPPF paragraph 74). Highlight Sport England's statutory consultee role on planning applications that affect playing field land.

NPPF paragraph 74 states that existing open space, sports and recreational buildings and land, including playing fields, should not be built on unless:

- ◀ An assessment has been undertaken which has clearly shown the open space, buildings or land to be surplus to requirements; or
- ◀ The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location; or
- ◀ The development is for alternative sports and recreational provision, the needs for which clearly outweigh the loss.

Protect the existing supply of sports facilities where it is needed for meeting current or future needs. The majority of facilities from the assessment report justify protection. Local plan policies should protect facilities and the scope to legally safeguard long term use of strategically important sites to the community such as the strategic sites and key centres identified in objective (d) should be considered. For example, through the Fields in Trust programme ([www.fieldsintrust.org](http://www.fieldsintrust.org)).

Where there is no need to protect facilities and the assessment shows scope for rationalisation, the following should be considered as a first stage when making any decisions about disposal:

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- ◀ Is the facility surplus to requirements not only now but also in the future?
- ◀ Could the facility be used for another type of sport for which there is a deficit?
- ◀ Can current users be sufficiently accommodated at another appropriate site taking into consideration access, cost and locality?
- ◀ Consideration as to the quality of the facilities (including ancillary facilities).
- ◀ The long term sustainability of the facility.
- ◀ The level of current use and the impact on the spatial distribution of facilities across Bradford of closing a facility.

The criteria above should be used as a guide during the annual monitoring process should any sites become disused during the lifetime of the PPS.

It may be appropriate to dispose of some existing playing field sites (that are of low value i.e. one/two pitch sites with no changing provision) to generate investment towards creating bigger better quality sites (Strategic Sites) in order to meet the objectives of the Strategy and to develop the hierarchy of sites (see objective d). This assessment should also be used during the annual monitoring process.

The following criteria should be established as the basis for negotiations to mitigate the loss of playing field provision:

- ◀ Ensure that where playing fields are lost through alternative development or closure, that the type of provision of the same or improved quantity and standard is provided to meet demand identified in an appropriate location.
- ◀ Where pitches are lost due to the partial or complete redevelopment of the site, compensatory re-provision or an equivalent contribution for re-investment into new pitches will be sought as appropriate in an alternative accessible location as informed by the action plan.
- ◀ Where opportunities exist to additionally increase pitch quality (and therefore pitch capacity to accommodate more matches) this should be a priority (please refer to the action plan to identify quality deficiencies in the appropriate area).
- ◀ All negotiations and mitigation packages should be raised and discussed in partnership with the relevant NGB and Sport England. Sport England has a Memorandum of Understanding with the pitch sport NGB's on planning applications. This is the most appropriate forum for discussing negotiations and mitigation packages.

In terms of mitigation, Sport England policy and NPPF do not allow the disposal of a redundant playing field if there are identified deficiencies in the area. Where the developer wishes to develop and provide a replacement both Sport England policy and NPPF require it to be located within the locality (Sport England policy statement defines what the locality is).

Furthermore any potential school sites which become redundant over the lifetime of the Strategy may offer potential for meeting community needs on a localised basis. Where schools are closed their playing fields may be dedicated to community use to help address any unmet community needs. Closed school playing fields should be considered in the first instance for becoming community playing fields for meeting the needs identified in the Strategy before being considered for other uses. The following should be considered when assessing the suitability of conversion of former school playing fields for community use:

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- ◀ Size
- ◀ Quality
- ◀ Physical accessibility
- ◀ History of community access
- ◀ Availability of ancillary facilities

There are a number of lapsed and disused sites within Bradford. Given the shortfalls of match equivalents in Bradford, across all of the sports, it would not be recommended that any sites are disposed without mitigation. Current recommendations for these sites can be seen below:

Site name	Analysis area	Pitch type	Sport	No of pitches	Recommendations
Delph Recreation Ground	Bradford West	Mini	Football	1	Council owned site. Bring back into use or mitigate the loss. Reconfigure to meet identified shortfall of youth pitches.
Manningham Mills Sports Ground	Bradford West	Mini	Football	2	Private site. No local demand for mini pitches but shortfall of youth.
Institute Road Recreation Ground	Bradford East	Adult	Football	1	Bring back in to use or mitigate the loss to accommodate deficits.
Fifth Street Recreation Ground	Bradford South	Adult	Football	1	Council site. Convert to rugby league to address shortfalls.
Highfield Recreation Ground	Keighley Area	Adult	Football	1	Council site. Reconfigure to youth to address shortfalls.
Menston Park	Shipley Area	Adult	Football	1	Council site. Bring back in to use or mitigate loss to accommodate over play at other sites close by.
Thackley Old Road Recreation Ground	Shipley Area	Mini	Football	1	Council site. Bring back in to use or mitigate loss to accommodate deficits.
Cragg Road United	Bradford East	Adult	Football	1	Private site. Bring back in to use to accommodate deficits. Mitigate loss if sold.
Cross Roads & Daisy Hill CC	Bradford West	Senior	Cricket	1	Private site currently for sale. Mitigate loss to reduce deficits in the area.
Woodside Road Recreation Ground (closed)	Bradford South	Unknown	-	-	Council site. Mitigate loss of playing fields.
Wyke Manor School playing fields (closed)	Bradford South	Former Adult	Rugby League x1 Football x2	-	Council site. Bring back into use or mitigate loss to accommodate deficits of several sports in the area.
Broadstone Way	Bradford South	Former Youth 11v11	Football	1	Currently not marked. Bring back in to use or mitigate loss and explore potential to reduce deficits of rugby

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Site name	Analysis area	Pitch type	Sport	No of pitches	Recommendations
					league pitches.
Dawney Road Recreation Ground	Bradford West	Former Adult	Football	1	Bring back into use or mitigate loss to meet identified demand for adult pitches in the Area.
Eastburn Playing Fields	Keighley	Former Youth 11v11	Football	1	Bring back into use or mitigate loss in order to reduce shortfalls in the area.
Eldwick & Gilstead CC	ShIPLEY	Former Senior	Cricket	1	Consider bringing back in to use or mitigate loss to reduce shortfalls in the area.
Legrams Recreation ground	Bradford South	Former Adult	Football	1	Bring back in to use or mitigate loss and reconfigure to accommodate shortfall of mini pitches in the area.

### **Objective (b) – Secure tenure and access to sites for high quality, development minded clubs through a range of solutions and partnership agreements**

Local sports clubs should be supported to achieve sustainability across a range of areas including management, membership, funding, facilities, volunteers and partnership working. For example, the Council should continue to support club development and encourage clubs to develop evidence of business and sports development plans to generate an income through their facilities. All clubs could be encouraged to look at different management models such as registering as Community Amateur Sports Clubs (CASC)<sup>4</sup>. Clubs should also be encouraged to work with partners locally whether volunteer support agencies or linking with local businesses. In addition to this, in light of the England Commission announcement, Bradford should also explore the possibility of mirroring the hub and trust approach for football through discussions with the FA.

As well as improving the quality of well-used, local authority sites, there are a number of sites which have poor quality (or no) ancillary facilities. It is recommended that security of tenure should be granted to the clubs playing on these sites (minimum 25 years as recommended by Sport England and NGBs) so the clubs are in a position to apply for external funding to improve the ancillary facilities.

There is potential for sites in Bradford to be leased to sports clubs and/or organisations. Each club will be required to meet service and/or strategic objectives set out by the Council. However, an additional set of criteria should be considered, which takes into account the quality of the club, aligned to its long term development objectives and sustainability.

In the context of the Comprehensive Spending Review, which announced public spending cuts, it is increasingly important for the Council to work with voluntary sector organisations in order that they may be able to take greater levels of ownership and support the wider development and maintenance of facilities. To facilitate this, the Council should support and enable clubs to generate sufficient funds to allow this.

<sup>4</sup> <http://www.cascinfo.co.uk/cascbenefits>

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*Recommended criteria for lease of sport sites to clubs/organisations which should be carried out in partnership with the NGBs.*

Club	Site
<p>Clubs should have Clubmark/FA Charter Standard accreditation award.</p> <p>Clubs commit to meeting demonstrable local demand and show pro-active commitment to developing school-club links.</p> <p>Clubs are sustainable, both in a financial sense and via their internal management structures in relation to recruitment and retention policy for both players and volunteers.</p> <p>Ideally, clubs should have already identified (and received an agreement in principle) any match funding required for initial capital investment identified.</p> <p>Clubs have processes in place to ensure capacity to maintain sites to the existing, or better, standards.</p>	<p>Sites should be those identified as 'Club Sites' (objective d) for new clubs (i.e. not those with a District wide significance) but which offer development potential. For established clubs which have proven success in terms of self-management 'Key Centres' are also appropriate.</p> <p>As a priority, sites should acquire capital investment to improve (which can be attributed to the presence of a Clubmark/Charter Standard club).</p> <p>Sites should be leased with the intention that investment can be sourced to contribute towards improvement of the site.</p> <p>An NGB/Council representative should sit on a management committee for each site leased to a club.</p>

The Council can further recognise the value of Clubmark/Charter Standard by adopting a policy of prioritising the clubs that are to have access to these better quality facilities. This may be achieved by inviting clubs to apply for season long leases on a particular site as an initial trial.

### **Club outcomes for lease agreements**

The Council should establish a series of core outcomes to derive from clubs taking on a lease arrangement to ensure that the most appropriate clubs are assigned to sites. As an example outcomes may include:

- ◆ Increasing participation.
- ◆ Supporting the development of coaches and volunteers.
- ◆ Commitment to quality standards.
- ◆ Improvements (where required) to facilities, or as a minimum retaining existing standards.

In addition, clubs should be made fully aware of the associated responsibilities/liabilities when considering leases of multi-use public playing fields.

### **Community Asset Transfer Policy**

The Council should continue to work towards adopting a policy which supports community management and ownership of assets to local clubs, community groups and trusts. This presents sports clubs and national governing bodies with opportunities to take ownership of their own facilities; it may also provide non-asset owning sports clubs with their first chance to take on a building.

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Sport England and NGB's can encourage local sports clubs to nominate sites as Assets of Community Value. Once listed these are then a material consideration in the determination of planning applications:

<https://www.gov.uk/government/publications/assets-of-community-value-policy-statement-2>

The Sport England Community Sport Asset Transfer Toolkit is a bespoke, interactive web based tool that provides a step by step guide through each stage of the asset transfer process: [http://www.sportengland.org/support\\_\\_advice/asset\\_transfer.aspx](http://www.sportengland.org/support__advice/asset_transfer.aspx)

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## AIM 2

To **enhance** outdoor sports facilities through improving quality and management of sites

### Objectives:

- c. Seek to address overplay
- d. Adopt a tiered approach (hierarchy of provision) to the management and improvement of sites.
- e. Work in partnership with stakeholders to secure funding
- f. Establish an approach to securing developer contributions.
- g. Establish a more coherent, structured relationship with schools to maximise community use of educational facilities.

### Objective (c) – Seek to address overplay

Priority in the short term (given limited resources) should be directed to poor quality sites. This standard, based on an achievable target using existing quality scoring to provide a baseline, should be used to identify deficiencies and hence investment should be prioritised to those sites which fail to meet the proposed quality standard (using the site audit database, provided in electronic format). The policy approach to these outdoor recreation facilities achieving these standards should be to enhance quality and therefore the planning system should seek to protect them.

‘Good’ quality refers to facilities that have, for example, good grass cover, an even surface, are free from vandalism, litter etc, have access for disabled people and are supported by good quality ancillary facilities including changing accommodation, toilets and car parking. While ‘standard’ quality refers to facilities that have, for example adequate grass cover, minimal signs of wear and tear, reasonable changing accommodation and the goalposts may be secure but in need of minor repair. Please refer to the Sport England quality assessments.

### *Improving pitch/surface quality as a priority*

In order to improve the overall quality of the playing pitches stock; it is necessary to ensure that pitches are not overplayed beyond recommended weekly carrying capacity. This is determined by assessing pitch quality (via a non technical site assessment) and allocating a weekly match limit to each. Each NGB recommends a number of matches that a good quality pitch should take:

Sport	Pitch type	Matches
Football	Adult pitches	3
	Youth pitches	4
	Mini pitches	6

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Sport	Pitch type	Matches
Rugby Union	Pipe and Slit Drained and a good level of maintenance (D2/M2)	3.5
	Natural adequate or Pipe drained and a good level of maintenance (D1/M2)	3
Rugby League	Senior	3
Cricket	One grass wicket	5 per season
	One synthetic wicket	60 per season

There are a number of sites that are poor quality but are not overplayed. These sites should not be overlooked as often poor quality sites have less demand than other sites but demand could increase if the quality was to increase. Improving pitch quality should not be considered in isolation from maintenance regimes.

Whilst it works both ways in so much as poor pitch condition is a symptom of pitches being over played, potential improvements may make sites more attractive and therefore more popular.

There is also a need to balance pitch improvements alongside the transfer of play to alternative pitch sites. Therefore, work with clubs to ensure that sites are not played beyond their capacity and encourage play, where possible, to be transferred to alternative venues which are not operating at capacity.

### **Objective (d) – Adopt a tiered approach (hierarchy of provision) to the management and improvement of sites**

To allow for facility developments to be programmed within a phased approach the Council should adopt a tiered approach to the management and improvement of playing pitch sites and associated facilities.

Bradford has a number of 'key centres', which are sites that are considered to be the most popular and therefore need to be of a high standard in order that they can accommodate a sufficient number of matches per week. This applies mostly to football pitch hire. However, the Council should extend this provision model to recognise the supply and demand issues identified throughout the Assessment Report (i.e. current levels of overplay) and the investment necessary to improve sites based on current levels of usage. The identification of sites is based on their strategic importance in a District-wide context (i.e. they accommodate the majority of play). In addition to this, there are a number of sites which have been identified as accommodating both senior and junior matches, sometimes concurrently. Not only could such sites require a mixture of mini, youth and senior pitches, but they also require split-level ancillary facilities, in order to maximise their usage at all times.

In the context of developing a tiered model approach to the management of sports facilities Bradford has a large number of multi-team junior clubs which place a great demand on the pitch stock. There are therefore a number of sites which are still owned and maintained by the local authority, but are actually booked by the clubs for the entire season. The sites are then recognised as the 'home ground' of the club. Such sites are fundamentally different from those which can be hired on a regular basis because they are in effect, 'allocated' to a certain club and management responsibility, in terms of allocating teams to pitches, is transferred to the individual club.

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## *Proposed tiered site criteria*

Strategic sites	Key centres	Club or education sites	Strategic reserve sites
Strategically placed in the District.	Strategically placed in the local authority context.	Strategically placed in the local context.	Strategically placed in the local context.
Accommodates five or more grass pitches. Including provision of an AGP.	Accommodates three or more grass pitches.	Accommodates more than one pitch.	Likely to be single-pitch site with limited demand.
Single or multi sport provision. Could also operate as a central venue.	Single or multi sport provision. Could also operate as a central venue.	Single or multi sport provision.	Supports informal demand and/ or training etc.
Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains within the local authority or with an appropriate club on a lease arrangement.	Club either has long-term lease/hires the pitch for the entire season or owns the site. Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains with the Council or existing management body.
Maintenance regime aligns with NGB guidelines.	Maintenance regime aligns with NGB guidelines.	Standard maintenance regime either by the club or in house maintenance contract.	Basic level of maintenance i.e. grass cutting and line marking as required.
Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Appropriate access changing to accommodate both senior and junior use concurrently (if required).	No requirement for access changing to accommodation.

**Strategic Sites** such as Marley Sports Centre already seek to accommodate the growing emphasis on hub sites, especially for football. The conditions recommended for mini and youth football are becoming more stringent and this should be reflected in the provision of a unique tier of pitches for mini and youth football that can ensure player safety, as well as being maintained more efficiently. It is anticipated that both youth and mini-football matches could be played on these sites but that the sites could accommodate multi-sport provision if appropriate. Initial investment would be required in the short term and identified in the Action Plan.

The financial, social and sporting benefits which can be achieved through development of strategic sites (also known as hub sites) are significant. Sport England provides further guidance on the development of community sports hubs at:

[http://www.sportengland.org/facilities\\_planning/planning\\_tools\\_and\\_guidance/sports\\_hubs.aspx](http://www.sportengland.org/facilities_planning/planning_tools_and_guidance/sports_hubs.aspx)

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**Key Centres** such as Derek Ogden Memorial are important within the local context and service the local community (often analysis area). They are identified as local priorities, however in some instance they can be strategic priorities.

It is considered that some financial investment will be necessary to improve the ancillary facilities and drainage at both Strategic sites and Key Centre sites to complement the pitches in terms of access, flexibility (i.e. single-sex changing if necessary), quality and that they meet the rules and regulations of local competitions. They should be designated as medium priority for investment.

**Club/Education Sites** such as Salts Sports Association and Bradford Academy refer to those sites which owned by the club, are hired to clubs for a season, or are sites which have been leased on a long-term basis. Primarily they are sites with more than one pitch. The level of priority attached to them for Council-generated investment may be relatively low but these sites are identified as local priorities. Consideration should be given, on a site-by-site basis, to the feasibility of a club taking a long-term lease on the site (if not already present), in order that external funding can be sought.

It is possible that sites could be included in this tier which are not currently hired or leased to a club, but have the potential to be leased to a suitable club. Such sites will require some level of investment, either to the pitches or ancillary facilities, and is it anticipated that one of the conditions of offering a hire/lease is that the club would be in a position to source external funding to improve the facilities.

Pitch quality improvements in most cases relate to installation and/or improving drainage works on sites. The continuing issue of teams training on pitches used by other teams for match play is also significant.

**Strategic Reserve Sites** such as Fifth Street Recreation Ground could be used for summer matches/competitions, training or informal play. They are often single-pitch sites with limited usage, or have no recognised current usage.

### **Objective (e) – Work in partnership with stakeholders to secure funding**

Partners, led by the Council, should ensure that appropriate funding secured for improved sports provision are directed to areas of need, underpinned by a robust strategy for improvement in playing pitch facilities.

In order to address the community's needs, to target priority areas and to reduce duplication of provision, there should be a coordinated approach to strategic investment. In delivering this objective the Council should maintain a regular dialogue with local partners and through the Playing Pitch Steering Group.

Some investment in new provision will not be made by the Council directly, it is important, however, that the Council therefore seeks to direct and lead a strategic and co-ordinated approach to facility development by education sites, NGBs, sports clubs and the commercial sector to address community needs whilst avoiding duplication of provision.

Please refer to Appendix Two for further funding information which includes details of the current opportunities, likely funding requirements and indicative project costs.

Sport and physical activity can have a profound effect on peoples' lives, and plays a crucial role in improving community cohesion, educational attainment and self-

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confidence. However, one of sport's greatest contributions is its positive impact on public health. It is therefore important to lever in investment from other sectors such as health through, for example, the PCT.

Sport England research suggests the following:

Economic impact:

- ◀ In 2010, sport and sport-related activity contributed £20.3 billion to the English economy – 1.9% of the England total.
- ◀ The contribution to employment is even greater – sport and sport-related activity is estimated to support over 400,000 full-time equivalent jobs, 2.3% of all jobs in England.

Health impact:

- ◀ Physical activity, including sport, is linked to reduced risk of over 20 illnesses, including cardiovascular disease and some cancers.
- ◀ Taking part in regular sport can save between £1,750 and £6,900 in healthcare costs per person.

Social and cultural impact:

- ◀ Published studies show the positive effects of sport on education include improved attainment, lower absenteeism and drop-out, and increased progression to higher education. For instance, young people's participation in sport improves their numeracy scores by 8 per cent on average above non-participants.
- ◀ Other studies have found that sport programmes aimed at youths at risk of criminal behaviour can enhance self-esteem and reduce reoffending.

### **Objective (f) – Establish an approach to securing developer contributions**

It is important that this strategy informs policies and emerging supplementary planning documents by setting out the approach to securing sport and recreational facilities through new housing development. The guidance should form the basis for negotiation with developers to secure contributions to include provision and/or enhancement of appropriate playing fields and its subsequent maintenance. Section 106 contributions or CIL (Community Infrastructure Levy) could also be used to improve the condition and maintenance regimes of the pitches in order to increase pitch capacity to accommodate more matches. A number of planning policy objectives should be implemented to enable the above to be delivered:

- ◀ Planning consent should include appropriate conditions and/or be subject to specific planning obligations. Where developer contributions are applicable, a Section 106 Agreement or equivalent must be completed specifying the amount which will be linked to Sport England's Building Cost Information Service from the date of the Planning Committee, and timing of the Contribution(s) to be paid.
- ◀ Some contributions may need to be ring fenced for use according to the particular terms of the Planning Obligation, where there is opportunity to improve the appropriate pitches within the local vicinity. However, for some sports such as for example cricket and rugby a "central pot" for developer contributions across the local authority area may be necessary for the particular sport.
- ◀ Contributions should also be secured towards the first ten years of maintenance on new pitches. NGBs and Sport England can provide further and up to date information on the associated costs.

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- External funding should be sought/secured to achieve maximum benefit from the investment into appropriate playing pitch facility enhancement and its subsequent maintenance .
- Where new multiple pitches are provided, appropriate changing rooms and associated car parking should be located on site.
- All new or improved playing pitches on school sites should be subject to community use agreements. For further guidance please refer to Sport England:  
<http://www.sportengland.org/facilities-planning/planning-for-sport/planning-tools-and-guidance/community-use-agreements/>
- Establish a formula for collating developer contributions for playing pitches which is demand based.

### **Objective (g) - Establish a more coherent, structured relationship with schools to maximise community use of educational facilities.**

The ability to access good facilities within the local community is vital to any sports organisation, yet many clubs struggle to find good quality places to play and train. In Bradford pricing policies at facilities is a major barrier to access at some of the education sites but physical access and resistance from schools, especially academies, to open up 3G provision is also an issue.

A large number of sporting facilities are located on education sites and making these available to sports clubs can offer significant benefits to both the school/college and the local clubs. Bradford Council and other key partners must work with schools and colleges to develop an understanding of the issues that restrict or affect community access. Support should be provided, where appropriate, to address underlying problems. Consideration should be given to a centralised booking system for community use of schools and colleges to minimise administration and make access easier for the users.

It is not uncommon for school pitch stock not to be fully maximised for community use, especially in relation to 3g provision. Even on established community use sites, access to outdoor sports facilities to the community is limited. The Assessment Report identified several issues relating to the use of school facilities:

- Community use is limited and often based on informal agreements between individual schools and clubs.
- There is no strategic guidance as to which clubs are allocated the use of playing pitch facilities (i.e. in accordance with a strategic need).
- There are a number of school sites where a community use agreement is in place but it is not clear whether the agreement is being upheld.
- There are management issues inherent in developing, implementing and managing community use agreements. Advice and guidance can be obtained from Sport England's Schools toolkit and Sports organisations toolkit.  
[www.sportengland.org/facilities-planning](http://www.sportengland.org/facilities-planning)

Where appropriate, it will be important for schools to negotiate and sign formal and long-term agreements that secure community use. This need to be examined against these issues:

- The analysis provides a clear indication of the future pitch requirements and provides a basis for partners to negotiate.
- Community use should not impact on the needs of schools to deliver curricular and extracurricular activities

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Sport England has also produced guidance, online resources and toolkits to help open up and retain school sites for community use and can be found at:

<http://www.sportengland.org/facilities-planning/accessing-schools/>

It is recommended that a working group, led by a partner from the education sector but supported by a range of other sectors including sport and leisure is established to implement the strategic direction in relation to the increased/better use of school facilities. Broadly speaking, its role should be to:

- ◀ To better understand current community use, practices and issues by 'auditing' schools.
- ◀ Ensure community use agreements are upheld
- ◀ Identify and pilot one school/club formal community use agreement with a view to rolling out the model across the area.
- ◀ Ensure that funding to improve the quality of the facilities is identified and secured.
- ◀ As part of any agreement secure a management arrangement for community access, which does not rely on existing school staff structures.
- ◀ Ensure that pitch provision at schools is sufficient in quality and quantity to be able to deliver its curriculum. Once this has been achieved provision could contribute to overcoming deficiencies in the area.

Although there are a number of academies and college sites in Bradford, which the Council has no control over the running of, it is still important to understand the significance of such sites and attempt to work with the schools where there are opportunities for community use. In addition, the relevant NGB has a role to play in supporting the Council to deliver the strategy and communicating with schools where necessary.

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## AIM 3

To **provide** new outdoor sports facilities where there is current or future demand to do so

### Objectives:

- h. Rectify quantitative shortfalls in the current pitch stock.
- i. Identify opportunities to add to the overall stock to accommodate both current and future demand.

### Objective (h) - Rectify quantitative shortfalls in the current pitch stock

The Council and its partners should work to rectify identified inadequacies and meet identified shortfalls as outlined in the Assessment Report and the sport by sport priorities (Section 2).

It is important that the current levels of grass pitch provision are protected, maintained and enhanced to secure provision now and in the future. For most sports the future demand for provision identified in Bradford can be overcome through maximising use of existing pitches through a combination of:

- ◀ Improving pitch quality in order to improve the capacity of pitches to accommodate more matches.
- ◀ The re-designation of pitches for which there is an oversupply.
- ◀ Securing long term community use at school sites.
- ◀ Working with commercial and private providers to increase usage.

While maximising the use of existing pitches offers scope to address the quantitative deficiencies for most sports, new or additional cricket squares on public or private fields, as well as improving existing wickets is required to meet the levels of demand identified for cricket both now and in the future.

There may be a requirement to protect some senior football pitches as this provides the flexibility to provide senior, junior or mini pitches (through different line markings/coning areas of the pitch). However, further work should be undertaken on this as an action for the Council/NGBs. Furthermore the re-designation of adult pitches that are not currently used may lead to a deficiency of adult pitches in the medium to longer term as younger players move up the ages. It is likely that for some sports, particularly football, that the provision of new pitches and facilities will be required in the future to support the predicted future demand.

Assuming an increase in participation and housing growth occurs, it will impact on the future need for certain types of sports facilities. Sports development work also approximates unmet demand which cannot currently be quantified (i.e., it is not being suppressed by a lack of facilities) but is likely to occur. The following table highlights the main development trends in each sport and their likely impact on facilities. However, it is important to note that these may be subject to change.

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Furthermore, retaining some spare capacity allows some pitches to be rested to protect overall pitch quality in the long term. Therefore, whilst in some instances it may be appropriate to re-designate a senior pitch where there is low demand identified a holistic approach should be taken to re-designation for the reasons cited. The site-by-site action planning will seek to provide further clarification on where re-designation is suitable.

### *Likely future sport-by-sport demand trends*

Sport	Future development trend	Strategy impact
Football	The needs of the game changed from the start of the 2013/14 season with the implementation of the FA Youth Development Review. As a result, pitch demands have changed as there are now five different pitch sizes to better accommodate the game.	Consider re-allocating leases to Charter Standard clubs with a large number of teams. Work with clubs to identify facility development opportunities. Work with clubs in relation to their pitch demands as a result of the FA Youth Development Review. Work with 3G providers to use pitches for competitive games – especially mini and youth.
	Demand for senior football is likely to be sustained or decrease slightly based on current trends and the move to small sided football.	Sustain current stock but consideration given to reconfigure pitches.
	An increase in women and girls football following £2.4m investment over the next two years (2014-2016) from Sport England to increase the number of women and girls taking part in football sessions.	A need to provide segregated ancillary facilities and the potential need for more pitches.
Cricket	Demand for additional cricket pitches to accommodate unmet SAC demand as well as club demand and midweek leagues.	Access to additional cricket pitches Consider alternatives to grass wickets
	Women's and girls' cricket is a national priority and there is a target to establish two girls' and one women's team in every local authority over the next five years.	Support clubs to ensure access to segregated changing and toilet provision and access to good quality cricket pitches to support growth.
Rugby Union	The Rugby World Cup (2015) is predicted to see a further increase in the demand for rugby provision. Strong junior sections	Clubs are likely to field more teams in the future, and therefore have a demand for more pitches. It is important, therefore, to work with the clubs to maintain the current pitch stock and to support facility development where appropriate.
Rugby League	Due to a loss of players in the previous three years rebuilding and growing participation in Rugby League will be key.	Improvement in the quality of the current pitch stock and potential need for more pitches if the game grows.

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Sport	Future development trend	Strategy impact
AGPs	Demand for 3G pitches for football continues to increase. It is likely that future demand for the use of 3G pitches to service competitive football, particularly mini and youth will result in some reduced demand for grass pitches. Provision of 3G pitches which are IRB compliant will help to reduce overlap as a result of training on rugby pitches.	Ensure that access to new AGP provision across the District is maximised and that community use agreements are in place. Utilise Sport England/NGB guidance on choosing the correct surface: <a href="http://www.sportengland.org/media/30651/Selecting-the-right-artificial-surface-Rev2-2010.pdf">http://www.sportengland.org/media/30651/Selecting-the-right-artificial-surface-Rev2-2010.pdf</a>
Bowls	General trend of demand for bowling green's remaining static or slightly decreasing.	Likely to result in the need for the same, or less, outdoor bowling greens. However, this could link to demand increasing for short mat bowls and indoor green provision.

### Objective (i) - Identify opportunities to add to the overall pitch stock to accommodate both current and future demand

The Council should use, and regularly update, the Action Plan within this Strategy for improvements to its own pitches whilst recognising the need to support partners. The Action Plan lists improvements to be made to each site focused upon both qualitative and quantitative improvements as appropriate for each area.

Furthermore any potential school sites which become redundant over the lifetime of the Strategy may offer potential for meeting community needs on a localised basis. Where schools are closed their playing fields may be converted to dedicated community use to help address any unmet community needs.

Public playing fields within and immediately outside Bradford should, where possible, be made available for cricket pitch provision. This may require negotiation with neighbouring authorities to help meet the shortfalls expressed. In addition to this, there is also a need to encourage development of artificial wickets on school sites, linked to specific use by a club through a community use agreement.

- ◀ Providing and then maintaining additional pitches on specific existing sites where space allows
- ◀ Developing new sites in the most appropriate locations to best meet demand
- ◀ Allocating land for new provision within Development Plan documents based on existing and future demand identified.
- ◀ Working with neighbouring areas to provide new sites where space may not be available within the study area and/or to better meet cross boundary demand
- ◀ Providing a required number and type of pitches on-site or appropriate provision off-site, to meet the specific needs of major development proposals.

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## 4.1: Sport specific objectives

Site specific actions falling out of the sport by sport objectives outlined below are detailed within the action plan.

### **FOOTBALL OBJECTIVE**

Meet identified deficiencies at peak times and ensure there is a range of football facilities across the District to service all levels of the game.

### ***Grass pitches***

- ◀ Improve the quality and therefore carrying capacity of existing pitch stock. Work with The Football Association (FA) to ensure pitches are of an acceptable quality and improvements made where necessary.
- ◀ Seek to improve changing provision to accommodate dual gender changing facilities (in line with The FA standards) linked to large Charter Standard Community Clubs (CSCC) and where long term leases are in place.
- ◀ Transfer overplay to alternative venues which are not operating at capacity or are not currently available for community use.
- ◀ Attempt to provide toilets as a minimum on all youth sites.
- ◀ Work with schools to maximise access to primary and secondary schools to help address deficiencies. In particular target primary schools for access to mini/youth pitches and create better club school links.
- ◀ Where schools are available but unused ensure access arrangements are suitable for facilitating access to the whole community, particularly in relation to cost.
- ◀ Increase the quality and standard of changing rooms to accommodate dual gender changing facilities (in line with The FA standards).
- ◀ Where necessary, reconfigure existing pitch provision with access to suitable pitches and facilities, to support and grow the game.
- ◀ Where appropriate, develop lease arrangements with large, sustainable, development-minded (i.e. FA Charter Standard Community) clubs to manage their own 'home' sites thus facilitating club development (as detailed in the management objectives).
- ◀ Continue to support all clubs in accessing funding, increasing volunteering, expanding club membership and improving coaching levels.

### ***3G pitches***

- ◀ Maximise access to existing 3G pitches and work to ensure all are operating at capacity.
- ◀ Increase 3G provision by one in Bradford in line with FA modelling and local demand.
- ◀ Continue to monitor trends in usage to consider when and where more 3G provision is required.
- ◀ Where schools are available but unused ensure access arrangements are suitable for facilitating access to the whole community, particularly in relation to cost.
- ◀ Move some competitive play to 3G pitches in order to reduce play and therefore improve quality of other grass pitches. Within each analysis area consider current sites and new build locations.
- ◀ Work to ensure all 3G pitches are performance tested to accommodate competitive play.

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## **CRICKET OBJECTIVE**

Meet unmet demand for access to additional pitches and work to increase the quality of existing provision.

- ◀ Meet deficiencies in cricket pitches and increase the number of cricket grounds.
- ◀ Look at bringing former sites back into use.
- ◀ Protect current levels of provision and seek to provide new fine turf or artificial pitches to meet unmet demand.
- ◀ Seek to accommodate casual unmet demand from South Asian Communities (SAC) which could be in the form of artificial wickets in public sites.
- ◀ Increase and sustain informal cricket participation and provide a pathway for those who wish to play at a formal level.
- ◀ Ensure that any facilities developed support opportunities for women's and girl's competitive cricket.
- ◀ Support clubs to develop and improve 'off pitch' practice facilities.

## **RUGBY UNION OBJECTIVE**

Work towards meeting identified current and future deficiencies and increase quality as required.

- ◀ Protect current levels of provision and work to alleviate overplay on competitive grass pitches caused by training. Ensure clubs have access to training areas which are either dedicated floodlit grassed areas or through the provision of an IRB AGP.
- ◀ Support the RFU to provide further floodlighting for grass training areas.
- ◀ Where appropriate, increase the quality of rugby pitches in order to increase capacity.
- ◀ Investigate options to work with schools to maximise access to education sites to help address deficiencies.

## **HOCKEY OBJECTIVE**

Maximise access to exiting provision and work towards improving the quality of existing provision.

- ◀ Work with schools to maximise access to education AGPs to accommodate both hockey training and competitive play. Establish community use agreements which also ensure access to ancillary facilities.
- ◀ Ensure access arrangements are suitable for facilitating access to the whole community, particularly in relation to cost.
- ◀ Ensure that sinking funds are in place to maintain AGP quality in the long term.
- ◀ Continue to investigate options for additional hockey provision in the Keighley analysis area.

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

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### **RUGBY LEAGUE OBJECTIVE**

Work towards improving quality and reducing overplay.

- ◀ Protect current levels of provision and work to alleviate overplay on competitive grass pitches caused by training. Ensure clubs have access to training areas which are either dedicated floodlit grassed areas or through the provision of rugby AGP.
- ◀ Find ways to improve maintenance programmes and pitch quality in order to increase the playing capacity to accommodate current and future demand.
- ◀ Improve changing room provision.
- ◀ Seek to establish leases with larger, sustainable, development-minded clubs to fully manage their own 'home' sites thus facilitating club development.

### **BOWLS OBJECTIVE**

Maximise access to exiting provision and work towards improving quality.

- ◀ Consider rationalisation of greens with a view to focusing investment on retained facilities to ensure that these are high quality and sustainable.
- ◀ Where possible ensure clubs provide pay and play opportunities at greens located in public parks.
- ◀ Support and encourage junior bowls development in order to grow and sustain future participation levels in the sport.
- ◀ Seek to establish leases with larger, sustainable, development-minded clubs to fully manage their own 'home' sites thus facilitating club development.
- ◀ Develop maintenance arrangements with clubs on council bowling greens.
- ◀ Further investigate the sustainability of providing bowling hubs on artificial grass pitches.

# BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

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## PART 5: ACTION PLAN

### 5.1: Introduction

The site-by-site Action Plan seeks to address surpluses and deficiencies, together with key issues identified in the accompanying Assessment Report. It provides recommended actions for each site, based on current levels of usage, quality and future demand, as well as the potential of each site for enhancement.

It is a set of actions developed by the steering group and stakeholders and should be reviewed in the light of staff and financial resources in order to prioritise support for strategically significant provision and provision that other providers are less likely to make.

### 5.2: Justification of sites within the action plan

The Action Plan details policy options relating to individual sites and the need to enhance and develop new sporting provision. The following criteria have been used to identify priorities and justify the inclusion of sites within the Action Plan. Just one of the following may apply:

- ◀ A project is currently underway to enhance the existing site and/or funding has been secured.
- ◀ The Site is of poor quality and is reportedly underused. An evaluation is required to assess whether the Site should be improved and brought back into use or can be disposed of for an alternative use.
- ◀ The desired action is small scale, short term and will enhance the quality of current provision, whilst aiding community use.
- ◀ The importance of the site is identified in other strategies.

### 5.3: Management and development

The following issues should be considered when undertaking sports related site development or enhancement:

- ◀ Financial viability.
- ◀ Security of tenure.
- ◀ Planning permission requirements and any foreseen difficulties in securing permission.
- ◀ Adequacy of existing finances to maintain existing sites.
- ◀ Business Plan/Masterplan – including financial package for creation of new provision where need has been identified.
- ◀ Analysis of the possibility of shared site management opportunities.
- ◀ The availability of opportunities to lease sites to external organisations.
- ◀ Options to assist community groups to gain funding to enhance existing provision.
- ◀ Negotiation with landowners to increase access to private strategic sites.
- ◀ Football investment programme/3G pitches development with The FA.

# BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

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## 5.4 Area by area specific action plan

The Action Plan has been created to be delivered over an eight year period. The information within the Assessment Report, Strategy and Action Plan will require updating as developments occur. It is not feasible to include all sites with identified development issues. Only sites, which meet the criteria listed above, have therefore been included. The timescales relate to delivery times and are not priority based.

Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

The strategic actions have also been ranked as low, medium or high based on cost. The brackets in which these sit are:

(L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above. These are based on Sport England's estimated facility costs which can be found at [www.sportengland.org/media/198443/facility-costs-4q13.pdf](http://www.sportengland.org/media/198443/facility-costs-4q13.pdf)

## 5.5 Priorities

### ***Strategic priorities***

Strategic priorities within the action plan are considered as the top priorities in Bradford as they would have the most impact and benefits district wide if the recommendations and actions were carried out. The strategic priorities are:

- ◀ Wyke Manor School – Bradford South (Site ID: 233)

### ***Local priorities***

Local priorities within the action plan are those which would have the greatest impact within a local context. These priorities are not strategically important on a district wide basis but are particularly important to a small area or specific club site. Local priorities are:

- ◀ Queensbury ARLFC (Site ID: 5)

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

### Bradford West

Football pitch type	Actual spare capacity (match equivalents)	Demand (match equivalents)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Adult pitches	1.5	7	1.5	1	2	+10
Youth pitches	1	-	-	-	1.5	+0.5
Mini pitches	3.5	-	0.5	-	1.5	-2.5

- Shortfall equating to five cricket pitches to meet latent demand and overplay.
- Shortfall equating to 3.5 rugby union match equivalents to meet latent demand and overplay which could be met through provision of dedicated training facilities.
- Small shortfall of 0.5 rugby league match equivalents which could be met though increasing pitch quality and therefore capacity.

Site	ID	Management	Sport	Current status	Recommended actions	Partners	Site hierarchy tier	Timescale
Bingley Road West Recreation Ground	23	Council	Football	Two standard quality adult football pitches over played by 2.5 matches per week.	Ensure appropriate pitch maintenance is applied in order to improve/sustain quality and reduce overplay.	Council	Club	S
Bradford Salem RFC	35	Private	Rugby Union	Good quality senior rugby union pitches over played by 2.5 matches per week. Latent demand at the Club and a need for additional changing for women and access improvements. Also used by Bradford University teams.	Explore options and work with the Club to improve changing facilities. Provision of a dedicated training pitch is required to address overplay. One team could be transferred to Bingley Road East (Sat pm) to help relieve overplay in the short term.	Club Council	Club	S
Clayton Rugby Club	50	Private	Rugby League	One senior and one junior rugby league pitch. Both poor quality and overplayed by one match per week.	Improve pitch quality and ensure appropriate pitch maintenance is applied in order to improve/sustain quality and reduce overplay.	Club	Club	M
Clayton Victoria Park Bowls	51	Council	Bowls	The green is operating at capacity and the Club reports latent demand for two additional senior teams and juniors (approximately 30 members).	Ensure appropriate pitch maintenance is applied in order to improve quality and increase capacity to cater for latent demand. Consider site for self-management/maintenance.	Council Club	Club	M
Cross Roads & Daisy Hill CC (Closed)	57	Private	Cricket	Disused private cricket ground. Land currently up for sale.	Mitigate the loss of the cricket pitch (to meet identified shortfalls in the Area) if land is sold.	Club	Club	L
Dawnay Road Recreation Ground	63	Council	Football	Disused football pitch.	Bring back into use to meet identified demand for adult pitches in the Area.	Council	Club	S
Delph Recreation Ground	64	Council	Football	Mini 5v5 pitch with no current play.	Investigate potential to reconfigure pitch to meet identified shortfall of youth football pitches in the Area.	Council	Club	S
			Rugby League	Poor quality senior rugby league pitch. The site is used as a 'back-up' pitch for Clayton RLFC. There is peak time capacity for 0.5 matches per week.	Retain as strategic reserve for use by Clayton RLFC.	Council	Club	S
Girlington CC - Little Horton Green Cricket Ground	89	Council	Cricket	The Pavilion burnt down and has not yet been re-built. The cricket square is over played by 17 matches per season.	In conjunction with the Club and the League, assess need to continue to provide changing rooms at the site. If required, explore options for a funding bid.	Club Council ECB	Club	S-M
Great Horton Church CC	92	Private	Cricket	Latent demand for two girls teams, poor clubhouse and square overplayed by 52 matches per season. Poor drainage on outfield.	Commission PQS Assessment to fully determine the extent of the required improvements. Installation of non turf wicket for junior use may also help to address overplay.	Club	Club	M
Green Top Street Recreation Ground	93	Council	Football	Poor quality single pitch (adult football) site with poor changing facilities. Over played by 0.5 matches per week.	Investigate potential to develop additional pitches on the site to cater for shortfall identified. If feasibility, seek opportunities for funding which includes pitch and changing room improvements.	Council	Club	S

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Current status	Recommended actions	Partners	Site hierarchy tier	Timescale
Greenwood Park – Sandy Lane CC	95	Council	Cricket	Cricket pitch over played by four matches per season.	Increase the numbers of wickets to accommodate overplay from this site but also from other sites in the West such as Horton Church CC and Salem Athletic CC. Explore options for Sandy Lane CC to merge with either of these clubs.	Council Clubs	Club	S
Haworth Road Recreation Ground	102	Council	Football	Two poor quality senior adult football pitches unplayable in winter. Site played to capacity. Confirm potential new development on site. Pitches could be out of use for up to two seasons.	Consider use at Dawnay Road for interim period if pitches brought back in to use, or Mumby street recreation ground, or Prune park.	Council	Club	M-L
Hill Top Rd - Thornton Cricket Club	108	Private	Cricket	Cricket square overplayed by 7 matches per season.	Ensure appropriate pitch maintenance is applied in order to improve quality and increase capacity to cater for overplay.	Club	Club	L
Horton Park	113	Council	Bowls	Three bowling greens at the site. The Club has one of the smallest memberships in Bradford and there is significant spare capacity at the site.	Work with the Club to look at option of maintaining only one bowling green.	Council Club	Club	M
Ladyhill Park	133	Council	Bowls	One bowling green very well used.	Continue to maintain green to a good quality.	Council	Club	M
Lister Park	135	Council	Bowls	Site has two bowling greens but it is likely that one green can accommodate all demand	Carry out further needs assessment to determine whether second green is surplus to requirements.	Council Club	Club	S
Manningham Mills Sports Ground	142	Private	Cricket	Two mini 7v7 pitches unused. Cricket square over played by 27 matches per season.	No demand locally to bring mini pitches back into use. Consider as strategic reserve.	Club	Reserve	S
Mumby Street Recreation Ground	149	Council	Football	Poor quality single pitch (adult football) site. Spare capacity for 0.5 matches per week.	Ensure appropriate pitch maintenance is applied in order to improve quality. Utilise spare capacity to accommodate play from Haworth Road Recreation Ground when pitch is out of use. Potential site for future decommission to invest into development of bigger/better sites.	Council	Reserve	S
Park Avenue Cricket Ground	166	Private	Cricket	Good quality pitch with poor changing facilities (as further highlighted by the League). Used by White Rose CC and Wibsey Park Chapel CC. Site has spare capacity due to poor changing.	Explore options to improve changing facilities provided at the site and provide basic but adequate facilities to ensure continued and increased use of the site for cricket.	Club	Club	S
Prune Park Recreation Ground	172	Council	Football	Poor quality single pitch (adult football) site. Spare capacity for 0.5 matches per week. Having no changing rooms is an issue for players.	Ensure appropriate pitch maintenance is applied in order to improve quality. Consider utilising spare capacity to accommodate play from Haworth Road Recreation Ground when pitch is out of use. Potential site for future decommission to invest into development of bigger/better sites.	Council	Reserve	S
Salem Athletic Cricket Club, Garden Lane	180	Private	Cricket	Poor quality square over played by 53 matches per season. Latent demand for junior teams.	Commission PQS Assessment to fully determine the extent of the required improvements. Installation of non turf wicket for junior use may also help to address overplay.	Club	Club	M
Thornton Bowling Club - Wensley Bank	201	Council	Bowls	Spare capacity at the green.	Work with club to increase the number of members to maximise usage.	Club Council	Club	S
Thornton Recreation Centre/	203	School	Football	One standard quality adult football pitch and	Investigate potential to create football hub site.	School	Key Centre	L

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Current status	Recommended actions	Partners	Site hierarchy tier	Timescale
Thornton Grammar				one mini both well used by the community.				
			Rugby League	One good junior rugby league pitch currently unused.	Reconfigure rugby league pitch to cater for decommissioned pitches.	School	Education	S
			3G AGP	Newly refurbished 3G pitch on site.	Maximise use of 3G pitch for training and matches.	School	Education	S
Woodhall - University Of Bradford	211	University	Cricket	Disused cricket square that the University would like to sell, preferably to a community club.	Investigate potential to lease to a club as second home ground e.g. Great Horton Church CC where overplay and latent demand is significant.	University ECB Club	Education	M
West Park, Girington	215	Council	Football	The site has one poor quality adult football pitch with spare capacity.	Ensure appropriate pitch maintenance is applied in order to improve quality. Potential site for future decommission to invest into development of bigger/better sites.	Council	Club	S
			Bowls	Site also has two bowling greens with spare capacity. It is likely that only one green is required by the Club.	Work with the Club to look at option of maintaining only one bowling green.	Council Club	Club	S
Woodhead Recreation Ground	226	Council	Football	Standard quality 9v9 pitch with spare capacity for one matches each week at peak time.	Maximise use to accommodate shortfall of youth pitches in the future.	Council	Club	M
Whetley Academy	992	Academy	Football	The School submitted a funding application to Sport England last year to reinstate an old pitch area at top of school site and improve maintenance on the existing pitch.	If successful, ensure community use is agreed for use of the site to help meet demand in the Area for adult pitches.	Academy	Education	M

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

### Bradford East

Football pitch type	Actual spare capacity <sup>5</sup>	Demand (match equivalent sessions)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Adult pitches	4.5	7	1.5	3	3	+10
Youth pitches	3.5	-	-	1	2.5	-1
Mini pitches	7	-	-	2	4	-3

- Shortfall equating to 2 cricket pitches (1 pitch due to latent demand and 1 pitch due to overplay).
- Small shortfall of 0.5 rugby union pitches which could be met though reducing training on match pitches or increasing pitch quality.
- Shortfall equating to 3.5 rugby league pitches due to overplay and latent demand.
- Requirement of one additional 3G AGP, particularly to accommodate training demand, based on the number of teams.

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
Apperley Bridge Playing Fields	7	Council	Football	Two adult football pitches. One good quality and one standard quality pitch which is uneven and cut up in the penalty area. Popular pitches overplayed by two matches per week.	Improve the quality of the second pitch to reduce overplay. Ensure appropriate pitch maintenance is applied in order to maintain and improve quality. Consider transferring some play to Bradford Academy.	Council	Club	S
Avenue Road Playing Fields	10	Council	Football	Individual football changing rooms cannot be locked.	Add locks to each room.	Council	Club	S
			Cricket	Disused cricket pitch on site could be brought back into use.	Investigate the potential to bring the cricket square back into use. Could be used as a second ground for two clubs, e.g. Undercliffe CC and Idle CC to reduce overplay/shortfalls.	ECB Clubs Council	Club	S
Bowling Old Lane CC	25	Private	Cricket	Cricket square overplayed by 10 matches per season.	Ensure appropriate pitch maintenance is applied in order to maintain quality as pitch is overplayed.	Club	Club	M
Bowling Park	26	Council	Bowls	There are three bowling greens at the Site. It is likely that the club only require the use of two greens.	Investigate reduction to two greens and increase maintenance of those greens.	Council	Club	S
Bradford Academy	28	Academy	Football	Two 7v7 pitches with spare capacity for two matches at peak time and one adult pitch with spare capacity for one match at peak time.	Maximise use of pitches by transferring play from overplayed sites. E.g. Apperley Bridge adult play.	Academy Clubs Council	Education	S
			Rugby League	One senior standard quality pitch with spare capacity for one match per week. Used by Dudley Hill for fixtures.	Consider moving some training demand from Dudley Hill (I.D. 70) in order to maintain quality at home ground.	Club	Education	S
Bradford Moor Park Bowling Club	34	Council	Bowls	Previously had three greens, currently only one maintained and is adequate to accommodate demand.	Ensure one green is maintained to a high standard in order to accommodate demand.	Council	Club	S
Broad Lane (Laisterdyke CC)	36	Club	Cricket	No spare capacity at peak time.	Do not accommodate additional play at the Site unless maintenance is increased. Explore options for a ground share of second site if demand increases. E.g. At Avenue Road (I.D. 10)	Club	Club	M-L
Cambing Cricket Club	44	Club	Cricket	Cricket square overplayed by four games per season.	Ensure appropriate pitch maintenance is applied in order to maintain quality and accommodate overplay.	Club	Club	M
Carlton Bolling College	45	College	Football	One good quality adult football pitch with restricted community use to prevent over play.	Continue to ensure community use is at the level appropriate to avoid over play.	College	Education	S

<sup>5</sup> In match equivalent sessions

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
			Sand AGP	Full size sand AGP, currently does not accommodate hockey as pitch is not available on weekends.	Investigate ways to open access to the pitch at weekends.	College	Education	S
Cragg Road United	56	Private	Football	One standard quality pitch, not available for community use. Private site.	Investigate ways to bring pitch back into use to reduce deficit in the area.	FA	Club	S
Derek Ogden Memorial Playing Fields	67	Council	Football	Site has one adult, two mini and two youth football pitches, all standard quality. Spare capacity of two matches per week on mini pitches, one on 9v9 and one on youth 11v11 pitch.	Maintain spare capacity at site in order to maintain pitch quality. Ensure appropriate maintenance is in place to retain quality.	Council	Club	M
Dixons City Academy	69	Academy	Sand AGP	Full size AGP not available at weekends.	Investigate ways to open access to the pitch at weekends.	Academy	Club	S
Dudley Hill ARLFC (Neil Hunt Memorial)	70	Club	Rugby League	Standard quality pitches but used in both summer and winter seasons. No spare capacity at peak time but minimum spare capacity at other times. Want to increase by two junior teams.	Move some training to Bradford Academy and improve pitch quality to allow for more time on the pitch and to accommodate growth of two new teams.	RFL Club	Club	S
Eccleshill Recreation Ground	74	Council	Bowls	One bowling green, very well used. Latent demand expressed by the Club.	Support the Club to sustain current membership and explore options for access to a second green. E.g. (I.D. 117). Consider self-management/maintenance.	Council Club	Club	S-M
Eccleshill Sports & Social Club	75	Private	Rugby League	Senior floodlit rugby league pitch. Overplayed due to training taking place on the match pitch. Peak use in winter.	Where possible, seek to remove training from the match pitch and improve maintenance. Allow pitch sufficient rest in summer months.	Club	Club	S
Goals Soccer Centre	90	Private	3G AGP	10 x 5aside 3G pens. Some potential users report unaffordable prices.	Work with Goals to look at the potential to remove access issues (including cost) where possible.	FA	Club	S
Greengates Recreation Ground	94	Council	Football	Good quality one pitch site. No spare capacity at peak time.	Ensure appropriate maintenance is in place to maintain quality.	Council	Club	M
			Bowls	One green slightly overplayed but can be sustained at the Site.	Ensure appropriate maintenance is in place to maintain quality. Support club to maintain current levels of membership. Consider self-management/maintenance.	Council	Club	M
Hanson Academy	96	Academy	Football	Grass pitches available for community use but poor quality due to poor drainage. No community use agreement in place. Pitches shared with Swaine House Primary used by Idle Juniors.	Ensure a community use agreement is in place in order for club to continue to play at the Site.	FA Academy Club	Club	S
Hepworth & Idle Cricket Club	105	Club	Cricket	Spare capacity on square but not at peak time.	Maintain participation and pitch quality at the Site.	Club	Club	M
Idle Cricket Ground	116	Private	Cricket	Square overplayed by 13 matches per season.	Likely that square can accommodate the over play but maintenance must be appropriate in order to sustain quality.	Club	Club	M
Idle Recreation Ground	117	Council	Bowls	One bowling green. Used by Idle Bowling Club.	Support club to maintain membership and increase where possible.	Council Club	Club	S
Immanuel College	122	College	Football	One standard adult pitch overplayed by 3.5 matches per week. Site used by Thackley Juniors.	Increase quality through increased maintenance and care of pitch.	College FA	Education	S
Institute Road Recreation Ground	125	Council	Football	One standard adult football pitch. No current play.	Look to improve quality in order to use pitch and reduce deficit in the area.	Council	Council	S

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
Laisterdyke Business & Enterprise College	134	College	Football	Currently no community use of pitches.	Work with school to look at identifying ways of offering community use.	College Council	Education	M
Myra Shay Playing Fields	150	Council	Football	Three adult and three mini football pitches of poor quality. Specifically; holes on pitches, poor drainage and long grass. Senior pitches overplayed, spare capacity on mini pitches.	Improve drainage and increase maintenance of pitches in order to reduce over play.	FA Council	Key Centre	M
North Hall - Thackley CC	154	Club	Cricket	Some spare capacity on square but not at peak time.	Ensure appropriate maintenance is in place to maintain quality. Support club to maintain current levels of membership.	Club	Club	M
Peel Park	170	Council	Football	Multi-pitch football site well used.	Ensure maintenance is at the appropriate standard to maintain pitch quality.	FA Council	Key Centre	M
			Bowls	Three bowling greens on site. A minimum of two are required. Potential to consolidate all play onto two as third green is rarely used.	Further investigate potential to reduce to two greens and then increase maintenance of two remaining greens in order to accommodate play.	Council Club	Club	S
Seymour Street Recreation Ground	186	Council	Football	Good quality adult pitch. Spare capacity but not at peak time.	Ensure maintenance is at the appropriate standard to maintain pitch quality.	Council	Club	M
Thackley Cricket & Football Club	196	Club	Football	Private club with one good quality adult football pitch and two standard mini pitches. Old redgra pitch onsite.	Ensure maintenance is at the appropriate standard to maintain pitch quality.	Club	Club	S
Undercliffe CC – Intake road	208	Club	Cricket	Square overplayed by 23 matches per season.	Consider options for a ground share for a second pitch within the area. One option might be at Avenue Road.	Club ECB	Club	S
Undercliffe RLFC	999	Club	Rugby League	One standard senior adult rugby league pitch. Minimum spare capacity at peak time.	Maintain currently levels of maintenance in order to sustain quality of the pitch.	Club	Club	M
Elm Tree Farm Pitch	997	Club	Rugby Union	New rugby union pitch used by Old Grovians RFC. Currently some spare capacity at peak time.	Support club to continue to grow and ensure that pitch quality is maintained in order to accommodate growth.	Club	Club	S
St Clare's Catholic Primary	889	School	Football	One standard quality youth 11v11 used for community use. Minimum spare capacity at peak time.	Continue relationship between club and school and ensure sufficient maintenance to sustain and improve pitch quality.	School	Education	S
Karmand Cricket Ground	882	Club	Cricket	Good quality cricket square. No spare capacity at peak time but club has latent demand.	Ensure maintenance is at the appropriate level to sustain quality and look for alternatives to accommodate latent demand.	Club	Club	S
East Bierley CC	880	Club	Cricket	One good quality square overplayed by 9 matches per season.	Likely that square can accommodate overplay but maintenance must be appropriate in order to sustain quality.	Club	Club	M
Canal Road Urban Village	-	Council	Football	Plans are in place to create a new housing development and village in Bolton Woods. Potential plans include a number of new football pitches.	Priority should be given to high quality adult pitches to reduce current deficits.	Council	Strategic	M
			Cricket	Creation of a new cricket square is planned at the new Bolton Woods site.	Support proposal given current shortfalls of cricket squares in the analysis area.	Council	Strategic	M
			Rugby League	No current plans for rugby league.	Given current shortfalls in the analysis area, consideration should be given to providing a rugby league pitch at the Site.	Council	Strategic	M
			3G AGP	Current shortfall of one 3G pitch in the area to accommodate demand, particularly for training.	Consider site as a potential area to accommodate 3G pitch.	Council	Strategic	M

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

### Bradford South

Football pitch type	Actual spare capacity	Demand (match equivalent sessions)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Adult pitches	12	2	1.5	4	2.5	-2
Youth pitches	2	-	-	0.5	2	+0.5
Mini pitches	2.5	-	0.5	3	3.5	+4.5

- Minimal amount of overplay on cricket pitches but no shortfall of pitches.
- Shortfall equating to 2 rugby union pitches to address overplay which could be met through provision of dedicated training facilities.
- Shortfall of 8 rugby league pitches which, in part, could be met though increasing pitch quality and therefore capacity.

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
ASA Briggs Rec Ground (Queensbury ARLFC)	1	Council	Rugby League	Potential development on site and a need to replace senior rugby league pitch. Poor quality pitch at capacity.	Explore feasibility of converting football pitch to rugby league pitch at Fifth Street Recreation Ground (I.D.84) when current pitch is lost to development. NB: Site 84 is 3.5 miles away.	Council	Club	M
ASA Briggs Bowling Green	1	Council	Bowls	The site can be considered to be over capacity. Club requires a second green once a week.	Ensure maintenance is adequate to maintain quality. Consider site for self-management/maintenance.	Council Club	Club	S
Albert Road Rec Ground (Queensbury ARLFC)	5	Club	Rugby League	Unfinished clubhouse building. Poor quality rugby league pitch.	Devise action plan to finish clubhouse.	Club	Club	S
Appleton Academy	8	Academy	Football	Full size standard adult football pitch, available for community use and used. Spare capacity for one match per week.	Retain spare capacity to avoid over play and ensure appropriate maintenance is in place to retain quality.	Academy	Education	S
			3G AGP	Full size 3G on site. Reported to have spare capacity.	Further investigate availability for community use and utilise spare capacity. Ensure sinking fund is in place.	Academy	Education	S
Beldon Lane Recreation Ground	16	Council	Rugby Union/ League	One poor quality rugby union/league pitch overplayed by 2 matches per week due to training as well as matches. Used by Wibsey RLFC and Wibsey RUFC.	Look to reduce play on site and transfer to other sites.. Explore options for additional pitch capacity and improving quality. Future potential then for club to lease the ground.	Council RFU RFL	Club	S
Broadstone Way Recreation Ground	37	Council	-	No pitches currently marked out.	Explore feasibility of marking out new pitches to reduce current deficits.	Council	Club	S
Buttershaw Business & Enterprise College	42	College	Rugby League	Currently unused rugby league pitch.	Utilise pitch by transferring some play from overplayed sites such as Beldon Lane	College	Education	S
			Football	Two good quality 9v9 pitches at the Site with no spare capacity at peak time.	Ensure appropriate maintenance is in place to sustain pitch quality.	College	Education	M
			Cricket	Poor quality artificial wicket.	If improved could be used by midweek leagues.	College	Education	S
			3G AGP	Full size 3G pitch available for community use and used.	Ensure community use is maximised and that a sinking fund is in place.	College	Education	L
East Bierley Playing Fields, off Hunsworth Lane	71	Council	Rugby League	One poor quality senior rugby pitch played in both summer and winter. No spare capacity. Home to Birkenshaw RLFC who would like to grow but are restricted having only one pitch.	Do not increase play at the site until appropriate maintenance is in place to improve quality. Consider use of Broadstone Way (I.D 37) as a second site if new pitches are marked. Also potential to convert football pitch to rugby league.	Club Council	Club	S
			Football	One good quality adult pitch onsite with no spare capacity at peak time.	Potential to transfer play to Tong School (I.D. 206) and re-mark as a second rugby league pitch.	Council	Club	S
Emsley Memorial Recreation Ground	80	Council	Rugby League	One poor quality rugby league pitch overplayed by 0.5 matches per week. Used by West Bowling. Club	Improve quality from poor to good in order to accommodate increase in teams.	RFL Club	Club	S

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
				wish to increase by two youth (U7-U9) teams.				
			Football	One good quality adult pitch with 0.5 of spare capacity per week.	Retain spare capacity to avoid over play and ensure appropriate maintenance is in place to maintain quality.	Council	Club	M
Ewart Street Cricket Ground - Great Horton CC	82	Club	Cricket	Minimum spare capacity on good quality square but not at peak time.	Ensure appropriate maintenance is in place in order to maintain quality.	Club	Club	M
Field Sports & Social Club	83	Club	Football	One good quality adult football pitch, no spare capacity at peak time.	Do not increase play in order to retain good quality. Ensure appropriate pitch maintenance is in place to maintain quality	Club	Club	S
Fifth Street Recreation Ground	84	Council	Football	One standard adult football pitch with no current use.	Explore feasibility of converting to rugby league pitch and transfer play from ASA Briggs (I.D.1) when pitch is lost to development. NB: pitch is 3.5 miles from ASA Briggs.	Council	Club	S
Foxhill Park	86	Council	Rugby League	Poor quality mini rugby league pitch played to capacity.	Increase maintenance in order to improve quality.	Council	Club	S
			Football	Two standard quality adult pitches. Minimum spare capacity of 0.5 at peak time.	Retain spare capacity to avoid over play and ensure appropriate maintenance is in place to maintain quality.	Council	Club	S
Harold Park	99	Council	Football	One standard adult pitch. No spare capacity. Showers not working and poor quality changing rooms.	Decommission pitch and transfer play to Odsal playing fields once pitches are re-instated. Maintain as strategic reserve.	Council	Reserve	M
Horsfall Playing Fields	111	Council	Football	Two poor quality adult football pitches. Holes and divots in pitches, poor drainage and surface water in winter. Overplayed by 2.5 matches each week.	Improve drainage and surface in order to increase capacity.	Council	Club	M
Horsfall Stadium Football Pitch	112	Council	Football	One adult football pitch with spare capacity for one match per week. Users report that the pitch is not rolled enough and there is not sufficient maintenance before games.	Improve drainage and surface in order to increase capacity.	Council	Club	M
Hudson Avenue Road Recreation Ground	115	Council	Football	One poor quality adult football pitch. Holes in the pitch. Played to capacity.	Decommission pitch and transfer play to Odsal playing fields once pitches are re-instated. Maintain as strategic reserve.	Council	Reserve	M
Jer Lane Cricket Field	127	Club	Cricket	Good quality square with some spare capacity but not at peak time.	Ensure that appropriate maintenance takes place in order to sustain pitch quality.	Club	Club	S
Knowles Recreation Ground	132	Council	Bowls	Two disused bowling greens now used by bee keepers. No demand for bowling in the area.	Continue to support alternative uses of the Site.	-	-	-
Legrams Recreation Ground	137	Council	Football	Former football pitch at the site.	Consider bringing the Site back into use for mini football.	Council	Reserve	S
Low Moor Holy Trinity Cricket Club	139	Club	Cricket	Good quality square at capacity. Poor quality changing facility.	Continue to ensure maintenance is adequate to sustain quality. Investigate ways to improve changing facility.	Club ECB	Club	S-M
Muff Field CC	148	Club	Cricket	Square has some spare capacity but not at peak time. Standard quality.	Continue to ensure maintenance is adequate to sustain quality.	Club	Club	L
Newhall Park Primary School	153	School/Club	Football	Two adult and two minis pitches both standard quality. Two mini matches spare capacity and one adult match spare capacity. Site used by Dudley Rangers FC.	Work with club to sustain and grow participation but ensure appropriate levels of maintenance are in place to sustain quality.	Club School	Education	M
Oakenshaw Victoria Park	157	Council	Football	One standard adult football pitch with no spare capacity at peak time.	Continue to maintain pitch to an appropriate standard in order to improve/retain quality.	Council	Club	M
			Bowls	Two bowling greens – both are required by the Club but it could accommodate more members.	Work with club to sustain and grow participation where possible.			
Odsal Playing Fields	160	Council	Football	Three standard quality adult football pitches with 2.5 matches spare at peak time. A potential site	Ensure re-instated pitches are of good quality and transfer play from the one pitch sites at	Council	Key Centre	S-M

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
				redevelopment could see pitches removed from use for up to two seasons due to building work; however pitches will be re-instated and will have new changing rooms.	Harold Park and Hudson Avenue. Ensure appropriate maintenance programme is in place.			
			Rugby League	One poor quality senior rugby league pitch played to capacity in summer and winter. Potential site redevelopment could see pitches removed from use for up to two seasons.	Re-instated pitches should be of improved quality in order to sustain levels of play. Ensure appropriate maintenance programme is then put in place.	Council	Key Centre	S-M
Odsal Recreation Ground	161	Council	Rugby League	One poor quality senior rugby league pitch overplayed by one match per week. Main users are West Bowling RLFC.	Improve pitch quality by increasing maintenance. Work with the Club and investigate ways for it to take on some pitch maintenance.	Council Club	Club	S
Pit Lane (Queensbury Celtic FC)	171	Club	Football	Good club site with one adult, two youth and two mini pitches, all standard quality. Some spare capacity (one match) at peak time on the adult pitch.	Support club to maintain participation and ensure appropriate maintenance programme is in place to sustain quality.	Club	Club	L
Queensbury Cricket Ground	173	Club	Cricket	Good quality cricket ground overplayed by 5 matches per season.	Likely that the ground can sustain over play provided that the maintenance programme is appropriate to avoid a decline in quality.	Club	Club	M
Queensbury School	174	School	Football	Community use. Poor quality adult pitch spare capacity for one match per week.	Further play at the Site is not advised due to poor pitch quality. In the longer term consider options to improve quality/maintenance.	School	Education	L
			Rugby League	Community use. Two poor quality rugby league pitches at capacity. Second pitch almost unplayable during winter months.		School	Education	L
Russell Hall Park	179	Club	Bowls	Good quality bowling green at capacity.	Support club to sustain current participation and ensure maintenance is appropriate to sustain quality. Consider site for self-management/maintenance.	Club Council	Club	S
Southfield Vocational Centre/ Grange Technology College	189	College	Cricket	One standard quality cricket square used by Wibsey Park Chapel CC 3 <sup>rd</sup> XI. Capacity for one more team to play at peak time.	Use site as extra capacity should clubs require a second ground in the future, however maintenance would need to be improved.	College	Education	M
The Harold Club	198	Club	Bowls	Private bowling club with two greens and spare capacity for additional members.	Support club to increase membership.	Club	Club	S
Tong Sports Centre/Tong High School	206	School	Football	Two standard adult football pitches not currently available for community use.	No current use. Consider transferring play from East Bierley (I.D. 71).	School	Key Centre	S
			Rugby League	Two good quality rugby league pitches used by Bradford Bulls and Bradford University only. School does not allow any other community use.	Retain current usage in order to protect quality.	School	Key Centre	S
			3G AGP	Well utilised full size 3G pitch on site with ad hoc spare capacity at peak time.	Ensure sinking fund is in place.	School	Key Centre	L
Westwood Park Cricket & Football Club	216	Club	Football	One good adult football pitch at capacity.	Ensure appropriate level of maintenance in place to sustain quality.	Club	Club	M
			Cricket	Cricket square with spare capacity but not at peak time.	Ensure appropriate level of maintenance in place to sustain quality.	Club	Club	M
Wibsey Park Recreation Ground	218	Council	Football	Two standard adult football pitches. Uneven post height, grass length too long or short, potholes in penalty area. Spare capacity at peak time.	Transfer adult team to Odsal Playing Fields when pitch is re-instated and consider reconfiguring adult pitches to mini in order to address shortfalls.	Council	Club	S
			Rugby League	Two poor quality senior rugby league pitches used for mini and juniors. Spare capacity at peak time.	Improve pitch quality and explore options to install floodlighting in order to move some of the training from Wibsey ARLFC (I.D. 221).	Council	Club	S
Wibsey ARLFC	221	Council	Rugby League	One poor quality senior rugby league pitch with training floodlights over played by one match per week. Pitch used in winter and summer.	If floodlights can be installed at Wibsey Park transfer some training in order to reduce overplay. Review pitch layout across the two	Council	Club	S

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
					sites.			
Woodlands Sports Hall & Cricket Club	229	Club	Cricket	Minimum spare capacity on good quality square but not at peak time.	Continue to maintain square to high quality in order to sustain quality.	Club	Club	L
Woodside Academy	230	School	Football	One youth 9v9 standard quality pitch which school report is available for community use but unused.	Work with School to utilise pitch for community use and reduce shortfalls identified.	Council	Education	S
Woodside Road Recreation Ground (Closed)	231	Council	-	Closed site.	Mitigate the loss of playing field to meet identified shortfalls in the Area.	Council	Reserve	S
Wyke Manor School (Closed)	233	Council	-	Closed site.	Potential redevelopment of site as a sporting hub to accommodate several sports including football and rugby league.	Council RFL FA	Strategic	L
Wyke Park	234	Council	Rugby League	One senior and one mini rugby league pitch, both poor quality but well used. Senior pitch overplayed by 4 matches per week. Used for training and matches in both summer and winter. New modular building in place.	Transfer training to the Wyke Manor redevelopment in order to reduce overplay and improve pitch maintenance to improve quality.	Council	Club	S
Marshfield Playing Fields	995	Council	Football	Standard quality 9v9 pitch with spare capacity for one match per week. Used by Marshfield Primary.	Due to school use retain spare capacity in order to ensure quality does not decline.	Council	Club	S
Hollingwood Primary School	886	School	Football	Well used standard mini pitch. No spare capacity at peak time.	Ensure that maintenance is adequate to sustain pitch quality.	School	Education	M
St Paul's Mini	885	School	Football	Two standard mini pitches. No spare capacity at peak time.	Ensure that maintenance is adequate to sustain pitch quality.	School	Education	M
Tong Manor CC	879	Club	Cricket	Standard quality square at capacity.	Continue to maintain square to good standard in order to sustain quality of pitch.	Club	Club	M
Richard Dunn Sports Centre	-	Council	Redgra pitches	There would be a loss of two redgra pitches if the site is redeveloped.	Mitigate the loss of sports provision to meet identified shortfalls in the Area.	Council	Club	L

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

### Keighley

Football pitch type	Actual spare capacity <sup>6</sup>	Demand (match equivalent sessions)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Adult pitches	14.5	1	-	1	2.5	-10
Youth pitches	3	4	-	0.5	4	+5.5
Mini pitches	5	-	-	0.5	3.5	-2

- Shortfall equating to 4 cricket pitches due to latent demand and overplay.
- Shortfall equating to 6.5 rugby union pitches to address overplay which could be met through provision of dedicated training facilities.
- There is actual spare capacity equating to 3 rugby league pitches after addressing overplay and latent demand in the Area.

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
Addingham Cricket Club	2	Club	Cricket	Standard quality cricket square overplayed by 18 matches per season.	Increase maintenance in order to accommodate over play.	Club	Club	S
Addingham Recreation Ground	3	Club	Football	Standard quality football pitch, spare capacity for one game at peak time.	Continue to sustain spare capacity in order to maintain quality. Improve maintenance where possible.	FA	Club	S
			Bowls	One green onsite, exact capacity unknown but likely to have some spare capacity for additional members.	Support the Club to maintain participation and increase membership where possible.	Council		S
Airedale CC	4	Club	Cricket	Club has a lease with National Trust expiring in 2018. Standard quality square is overplayed by 6 matches per season.	Ensure maintenance is appropriate to absorb overplay and look to secure lease extension for the long term.	Club	Club	M
Ben Rhydding Sports Club	18	Club	Football	One good senior football pitch overplayed by 4.5 matches per season. Used by mini and juniors as well as adults.	Consider marking mini pitches away from senior pitch in order to reduce overplay.	FA	Key Centre	S-M
			Cricket	Good quality cricket square is overplayed by 28 matches per season.	Explore options to extend square and add additional wickets to reduce overplay.	ECB		S-M
			Sand AGP	Full size hockey AGP is at capacity; some teams are required to play offsite.	Explore options for a second AGP on site in order to accommodate on teams within the one site.	EH		M-L
Bronte Playing Fields	38	Council	Football	Multi-pitch site with one adult, two youth and two mini pitches. Pitches are assessed as standard quality but some users report poor maintenance. There is spare capacity for 2 matches per week on the mini pitches. Home to Oakworth Juniors.	Increase maintenance in order to maintain/improve pitch quality. Spare capacity likely to be required on mini pitches in the future.	Council FA	Strategic	S
			Cricket	Used as a second site by Oakworth CC. Spare capacity but not considered as such due to poor quality.	Explore options for club to carry out some maintenance of square.	Council		S
Crossroads Park (Whinswood BC)	58	Council	Bowls	One bowling green close to capacity and well used.	Support club to maintain participation. Consider self-management/maintenance.	Council	Club	M
East Holmes Field	72	Club	Rugby Union	Site leased to Ilkley RFC, adjacent to Ilkley's home ground. Site has three standard rugby union pitches used to capacity.	Ensure maintenance is at an appropriate level to sustain pitch quality. Explore options for floodlighting in order to take some training away from adjacent Ilkley RFC club site. Site is potential asset transfer for rugby club.	RFU Council	Club	S-M
Eastburn Playing Fields	73	Council	Football	Currently disused, formerly 11v11 youth football pitch.	Investigate bringing the pitch back into use in order to reduce shortfalls in the area.	Council FA	Club	S

<sup>6</sup> In match equivalent sessions

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
Haworth CC	100	Club	Cricket	Poor clubhouse and standard quality square overplayed by 3 matches per season.	Explore options to improve the clubhouse facility. Ensure maintenance is appropriate to sustain overplay.	ECB	Club	M
Haworth Park	101	Council	Bowls	One bowling green with significant spare capacity.	Support club to increase participation.	Council	Club	S-M
Haworth Westend Cricket Field	104	Club	Cricket	One standard quality cricket square, well used, no spare capacity at peak time.	Ensure appropriate level of maintenance to sustain pitch quality.	ECB	Club	S
Highfield Community Centre	106	Community Centre	Sand AGP	Half size sand filled AGP used by the community.	Ensure sinking fund is in place in readiness to maintain/replace carpet as and when required.	Council	Club	M
Highfield Recreation Ground	107	Council	Football	One standard adult football pitch, currently no play at the site.	Consider reconfiguring pitch to youth size in order to address shortfalls in the area.	Council FA	Key Centre	S
			Rugby League	Two standard quality pitches with spare capacity for three matches per week. Used by Cowling Harlequins.	Rotate use of the pitches in order to maintain quality of both and support club to increase participation.	Council		M
Holy Family Catholic School	110	School	Football	One good quality adult football pitch and one standard 9v9 both suffer from drainage issues, unofficial use and poor goalposts. The 9v9 pitch is currently available but unused.	Improve drainage to make 9v9 pitch playable in order to address shortfall of youth pitches.	Council	Education	M
Ilkley Bowling Club	118	Club	Bowls	Private bowling club exact usage unknown but expected to be close to capacity.	Support club to sustain participation. Ensure maintenance is appropriate to maintain quality.	Council	Club	S
Ilkley Cricket Ground	119	Club	Cricket	Good quality cricket square overplayed by 24 matches per season. Club only requires one site.	Increase maintenance of square in order to maintain quality and accommodate over play.	ECB	Club	S
Ilkley Lido Bowling Green	121	Council	Bowls	Green is of average quality and is used mostly for recreational bowling.	Maintain quality to standard of recreational green.	Council	Club	S
Ingrow CC	123	Club	Cricket	Well used standard quality cricket square. No spare capacity at peak time.	Increase maintenance where possible to increase quality.	ECB	Club	S
Ingrow St Johns CC - Street Lane	124	Club	Cricket	Well used standard quality cricket square. No spare capacity at peak time.	Increase maintenance where possible to increase quality.	ECB	Club	S
Keighley Cricket Ground	129	Club	Cricket	Well used good quality square, no capacity at peak time.	Ensure maintenance continues at current level in order to sustain quality.	ECB	Club	S
Keighley RFC	130	Club	Rugby Union	Site has three senior and one mini pitch of good quality, mini pitch played to capacity and senior pitch overplayed by 2.5 matches due to training on match pitches. Latent demand expressed for senior team and more juniors.	Look at options to install floodlights on the third senior pitch in order to rotate training across all pitches to maintain quality. Where possible train off match pitches. Improve quality through maintenance improvements.	RFU Council	Club	M
Long Lee CC	138	Club	Cricket	Standard cricket square, no spare capacity at peak time.	Increase maintenance where possible to increase quality.	ECB	Club	S
Lund Park Bowling Green	141	Council	Bowls	There are two greens on site. Due to having four teams the Club requires two greens for competitions but could accommodate more members.	Support club to increase participation in order to fully utilise two greens. Consider self-management and maintenance at site.	Council	Club	M
Marley Sports Centre	143	Council	Football	There are 8 adult, one youth 11v11 and one mini football pitch of standard quality, There is some spare capacity on the adult pitches but the youth pitch is overplayed by 4 matches per week.	Reconfigure one adult pitch to 11v11 youth and ensure maintenance is appropriate to sustain quality.	Council FA	Strategic	S
			3G AGP	A full size 3G pitch well used, especially for training.	Ensure sinking fund is in place in readiness to maintain/replace carpet as and when required.			M
			Cricket	There is no spare capacity on the standard quality cricket square.	Ensure appropriate maintenance on the square in order to sustain the current quality. Where possible increase maintenance.	ECB		S
			Rugby League	One standard quality pitch with spare capacity of 1.5 matches. Used by Worth Valley ARLFC.	Use current spare capacity as a way to ensure quality is maintained.	Council		S

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
Oakbank Recreation Centre/Sports College	156	College	Football	There are two good quality adult football pitches and one youth pitch. No community use of grass pitches to avoid overuse but would consider youth teams accessing the site.	Work with the School to agree youth use in order to reduce shortfalls identified.	FA	Key Centre	S
			Sand AGP	Also a well-used sand based AGP. AGP well used and is home to two hockey clubs.	Important site for hockey, ensure sinking fund is in place to resurface with a sand based surface when required.	EH		M
			Rugby League/ Union	One rugby pitch used for both codes but currently unavailable for community use due to high levels of school use.	Work with the School to explore options to improve pitch quality and open up for community use.	Council		S
Oakworth CC	158	Club	Cricket	Standard quality cricket square overplayed by 16 matches per season.	Improve maintenance in order to improve quality and accommodate overplay.	ECB	Club	S
Holden Park, Oakworth Bowling Green	159	Council	Bowls	Local authority green with spare capacity for additional members.	Support club to attract more members. Consider self-management/maintenance.	Council	Club	M
Olicanian Cricket Ground	162	Club	Cricket	Significant overplay of 35 matches per season which is likely to be having a detrimental effect on quality. Large club at capacity fielding junior (including girls') and adult teams.	Ensure maintenance is of a high standard in order to sustain quality. Explore options to extend wicket in order to reduce over play. Consider new artificial wicket for junior play.	ECB	Club	S-M
Oxenhope Bowling Green	164	Council	Bowls	One of the best used bowling greens. Strong junior membership at the Club.	Continue to maintain quality in order to accommodate current membership.	Council	Club	S
Oxenhope CC	165	Club	Cricket	Good quality square overplayed by 14 matches per season.	Ensure appropriate maintenance in order to sustain good quality and accommodate over play.	ECB	Club	S
Riddlesden Cricket Club	176	Club	Cricket	Spare capacity of 16 matches per season but not at peak time. Standard quality square.	Improve maintenance in order to improve quality.	ECB	Club	S
Silsden Sports Club	187	Club	Football	Large private multi-sport site with 3 adult, 1 youth and 2 mini good quality football pitches. Adult pitch has spare capacity for 2.5 matches per week.	Ensure appropriate maintenance in order to sustain the current quality.	FA	Key Centre	S
			Cricket	There is also a standard quality cricket square which is played to capacity.	Ensure appropriate maintenance on the square in order to sustain/improve the current quality.	ECB		S
			Bowls	A bowling green which could accommodate more members.	Support club to increase membership.	Club		S
Silsden Park	188	Council	Rugby League	One poor quality senior rugby league pitch with 0.5 matches spare capacity per week. Club does not train on the pitch.	Maintain spare capacity as a way to improve pitch quality in the short term. Look to improve maintenance as a way to sustain improved quality.	Council	Club	S
			Bowls	Heavily used local authority bowling green, quality could be improved.	Consider self-management/maintenance as a way to improve quality.			M
Steeton AFC - Doris Wells Foundation Ground	192	Club	Football	One good quality adult football pitch with spare capacity for one match per week.	Continue to maintain to good quality.	FA	Club	S
			Cricket	Good quality cricket square overplayed by 5 matches per season.	Continue to maintain to a high standard in order to accommodate overplay.	ECB		S
Steeton Bowling Club	193	Council	Bowls	Well used local authority green but could accommodate more teams and members.	Support club to increase membership.	Council	Club	S
University Academy Keighley	209	School	Various	Full size 3G pitch with spare capacity Saturday afternoons and Sunday mornings. Currently in the process of creating one adult and one youth grass football pitch, a rugby pitch and a cricket pitch for summer 2014 which will be available for community use.	Maximise community use of the AGP to accommodate hockey. Ensure appropriate community use agreements are put into place.	Council FA ECB	Key Centre	S-M
Utley Recreation Ground	212	Council	Rugby League	Two poor quality rugby league pitches overplayed by 1 match per week due to training on the pitch. Used by Keighley RLFC who want to increase by a one	Increase maintenance in order to improve pitch quality and reduce over play. RFL to review use of the site. Consider transferring training to Highfield	RFL Council Club	Key Centre	M

**BRADFORD PLAYING PITCH STRATEGY  
STRATEGY AND ACTION PLAN**

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Partners	Site hierarchy tier	Timescale
				senior and two junior teams.	Recreation Ground (I.D 107).			
West Holmes Field	214	Council	Football	One good adult football pitch with no spare capacity at peak time. Mini football pitch currently unused.	Investigate options to reconfigure pitches to meet shortfall of youth pitches.	Council	Club	M
Ilkley RUFC	998	Club	Rugby Union	Private site with two good quality rugby union pitches overplayed by 3.5 matches per week due to training on the pitch. Next to East Holmes Field which is leased to the Club from the Council.	Explore options for floodlighting at East Holmes Field in order to rotate training and reduce overplay. Work with club to ensure quality of pitches is maintained and improved.	RFU Council	Club	M
Long Lee Primary School	990	School	Football	Two standard quality 9v9 and two 7v7 football pitches on site available for community use. Currently no play on the 9v9 pitches. Also some spare capacity at peak time on mini pitches.	Work with the school to better utilise the pitches for community use in order to reduce the current shortfalls.	FA	Education	M

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

### Shipley

Football pitch type	Actual spare capacity <sup>7</sup>	Demand (match equivalent sessions)				Total
		Overplay	Unmet demand	Latent demand	Future demand	
Adult pitches	12	4	-	4	2	-4
Youth pitches	2	1.5	-	2	4.5	+6
Mini pitches	6	-	-	2	8	+4

- Shortfall equating to almost 7 cricket pitches, predominately due to high level of latent demand expressed in the Area.
- Small shortfall of 0.5 rugby union pitches which could be met though increasing pitch quality and therefore capacity.
- Shortfall equating to 6 rugby league pitches, predominately due to poor quality, overplayed pitches.
- Requirement of one additional 3G AGP, particularly to accommodate training demand, based on the number of teams.

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Lead partners	Site hierarchy tier	Timescale
Baildon Trinity Athletic FC - The Dell	11	Council	Football	One poor quality adult pitch overplayed by 0.5 matches per week. Two poor quality mini pitches with some spare capacity. Pitches solely used by Baildon Dynamos JFC.	Ensure appropriate maintenance in order to improve the current quality.	Council FA	Key Centre	S
Baildon Rugby and Cricket Ground	12	Club	Rugby Union	There is one mini and one senior standard rugby union pitches. Mini is at capacity and the senior pitch is overplayed by one match per week. Site could accommodate more rugby if quality was improved. Changing facilities require modernisation.	Support club to access funding to improve clubhouse and improve pitch quality in order to reduce overplay. Some training could be transferred to Titus Salt School if quality is improved.	RFU Council School	Club	M
			Cricket	Some spare capacity on good quality cricket ground but not at peak time.	Ensure maintenance is continued to current levels in order to sustain quality.	ECB		S
Beckfoot and Hazelbeck School	14	School	Football	There is one adult football pitch which is unavailable for community use due to school usage.	Retain for school use.	Council	Key Centre	S
			3G AGPs	Also onsite is one full size and one half size 3G pitch both available for community use. Bingley JFC uses the pitches for fixtures on Sundays.	Ensure pitches are fully utilised for community use.	FA		S
Bingley Congregationals Cricket Club	20	Club	Cricket	Good quality cricket square is at capacity.	Ensure maintenance is continued to current levels in order to sustain quality.	ECB	Club	S
Bingley Grammar School	21	School	Football	There is a youth football pitch over marked with rugby assessed as good quality but not available for community use in order to ensure that pitches are not over played.	Retain for school use.	Council	Education	S
Bolton Villas Cricket Ground	24	Club	Cricket	Good quality square overplayed by 2 matches per season.	Site can accommodate over play as long as maintenance is at an appropriate level.	ECB	Club	S
Bradford & Bingley Sports & Social Club	29	Club	Rugby Union	There are three good senior and one good mini pitch. There is no spare capacity on the mini pitch at peak time but there is overall spare capacity of 0.5 matches on the senior pitches Sat pm. Changing rooms require upgrading.	Explore opportunities with the Club to update the changing facilities. Ensure maintenance is appropriate to sustain pitch quality.	RFU	Club	M
			Cricket	There are two cricket squares at the ground which are overplayed by 22 matches per season. The junior section is one of the largest within Bradford.	Having 24 wickets at the ground means that each wicket is overplayed by one match. Provided that a high level of maintenance continues the wickets are likely to be able to accommodate overplay without having a	ECB		S

<sup>7</sup> In match equivalent sessions

## BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Lead partners	Site hierarchy tier	Timescale
					detrimental effect on quality.			
Burley Recreation Ground	39	Council	Football	There are two good quality adult pitches on site that are at capacity and used by Burley Trojans JFC.	Important site for Burley Trojans. Ensure that maintenance of a high quality continues in order to sustain pitch quality.	Council FA	Club	S
Burley in Wharfedale Sports & Cricket Club	40	Club	Cricket	Good quality cricket square is overplayed by 11 matches per season.	Having 10 wickets at the ground means that each wicket is overplayed by just over one match. Provided that a high level of maintenance continues the wickets are likely to be able to accommodate overplay without having a detrimental effect on quality.	ECB	Club	S
Windhill CC - Busy Lane	41	Club	Cricket	Good quality square with capacity but not at peak time.	Ensure appropriate maintenance is carried out.	ECB	Club	S
Claremont Recreation Ground	48	Council	Football	The adult pitch is narrow and has poor drainage in one corner. Goalposts also poor. Used by one team.	Decommission site and reinvest into other sites such as Cottingley Manor Recreation Ground (I.D. 53). Transfer play to I.D. 53.	Council	Reserve	M
Cottingley Manor Recreation Ground	53	Council	Football	Two good quality senior pitches with spare capacity of 0.5 per week at peak time.	Invest into maintenance in order to sustain pitch quality and transfer play from site 48.	Council	Key Centre	S
Crowgill Park Bowling Green	55	Council	Bowls	Bowling Green well used and is at capacity. The Club would like a second green.	Support the club to maintain participation and explore options to access a second green.	Council	Club	S
Crossflats CC - Ryshworth Park	59	Club	Cricket	Good quality square overplayed by 22 matches per season.	Increase maintenance of square in order to maintain current quality and accommodate overplay.	ECB	Club	S
Crossflats Recreation Ground	60	Council	Rugby League	Poor quality senior rugby league pitch used by Keighley Albion overplayed by 5 matches per week due to training on match pitch. Issues with ancillary facilities.	Consider removing training from the pitch in order to reduce overplay. Increase maintenance to increase quality and reduce over play. Support club to access funds to provide modular changing facilities.	RFL	Key Centre	S
			Football	One standard adult football pitch on site with no spare capacity at peak time.	Consider moving football play to Eldwick Recreation Ground (I.D 79) and remarking pitch as rugby league.			M
Cullingworth Bowling Club	61	Council	Bowls	Well used local authority green but could accommodate more players.	Support club to maintain current membership. Consider site for self-management/maintenance.	Council	Club	M
Cullingworth Sports Club	62	Private	Football	One standard quality adult pitch, no spare capacity at peak time.	Increase maintenance to improve quality.	FA	Club	S
			Cricket	Cricket square is overplayed by 16 matches per season due, in part to extensive junior play.	Explore options to provide new artificial wicket for junior matches.	ECB		M
Denholme Clough CC	65	Club	Cricket	Standard quality square has spare capacity but not at peak time.	Support club to retain current participation.	ECB	Club	S
Denholme CC	66	Club	Cricket	Standard quality square is at capacity.	Support club to retain current participation.	ECB	Club	S
Eldwick & Gilstead Cricket Club	77	-	Cricket	Disused cricket pitch.	Consider options to bring site back into use in order to accommodate latent demand.	ECB	Club	M
Eldwick Primary School	78	School	Football	Eldwick Juniors FC access the site with one adult and two mini pitches of standard quality. No spare capacity at peak time.	Work with the school to secure use for community use, e.g. community use agreement.	FA Council	Education	S-M
Eldwick Recreation Ground	79	Council	Football	One good quality adult football pitch with spare capacity for one match per week.	Transfer football play from I.D. 60. Ensure maintenance is appropriate to accommodate additional play.	Council	Club	S
Esholt Sport & Social Club	81	Club	Football	One good adult football pitch, no spare capacity.	Ensure appropriate maintenance regime is in place to retain quality.	FA	Club	S

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Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Lead partners	Site hierarchy tier	Timescale
			Cricket	Well used good quality cricket square by various teams over played by 21 matches per season.	Ensure appropriate maintenance regime is in place to retain quality.	ECB		S
Foster Park	85	Council	Football	One poor quality adult football pitch with poor drainage and sloping goalposts. Pitch is also undersize for adults.	Improve drainage and mark pitch to adult specifications.	Council FA	Key Centre	S
			Bowls	The bowling green could accommodate more members but it is one of the poorer greens in the District.	Consider self-management/maintenance in order to improve quality.	Council		S
Gaisby Stray	87	Council	Football	No pitches currently marked out.	Investigate the potential to develop pitches to meet shortfalls in the area.	Council	Reserve	M
Gilstead Recreation Ground	88	Council	Football	One good adult football pitch at capacity. Second site for Bingley JFC.	Consider self-management/maintenance of site by the Club.	FA Council	Club	M
Grange Park (Burley-in-Wharfedale Bowling Club)	91	Club	Bowls	Private club with one green. Green is operating near to capacity.	Support club to maintain participation.	Council	Club	M
Harden Recreation Ground	98	Council	Football	One poor quality adult football pitch at capacity. Used by Wilsden Juniors.	Improve pitch quality and ensure appropriate maintenance is applied.	Council	Club	S
Hirst Lane Playing Fields	109	Council	Football	One standard adult and one youth 11v11 football pitches. Used by Salts FC there is spare capacity for one match per week.	Consider site for self-management/maintenance in order to improve quality.	Council FA	Club	M
King George V Playing Fields	131	Council	Football	Three standard adult football pitches, no spare capacity at peak time. Pitches have some potholes and changing rooms are run down and dirty.	Improve quality and explore options to improve changing facilities.	Council FA	Strategic	M
			Cricket	Also a poor quality cricket square on site with spare capacity but not at peak time.	Consider options for a league to take on the management/maintenance of the Site in order to improve quality.	Council ECB		M
Menston Bowling Club	145	Council	Bowls	Very popular and well used green with membership over capacity.	Green can accommodate all demand. Support club to maintain membership.	Council	Club	S
Menston Park	147	Council	Football	One standard adult football pitch. No current play recorded.	Accommodate play from Burley Trojans (I.D. 184).	Council	Club	S
Myrtle Park	151	Council	Bowls	Two bowling green's well used by clubs with some reports of latent demand. Spare capacity but not at peak time.	Support club to maintain current participation and find alternative ways to accommodate latent demand.	Council	Club	M
Nab Wood Sports Centre/ Samuel Lister Academy	152	Academy	Football	Three adult and one mini football pitch, all standard quality. There is 0.5 matches spare capacity per week on adult pitches. Used by Nab Wood Juniors.	Work with the Club and explore options for club to carry out additional maintenance in order to retain quality.	FA Council	Education	S
			Redgra pitch	Poor quality full size redgra pitch on site which is not fit for purpose.	Support the school to redevelop the pitch in order to make it fit for purpose.			M
Northcliffe Park	155	Council	Football	Three poor quality adult football pitches, with little use; 2.5 matches' spare capacity each week. Changing rooms are also poor.	Improve pitch quality and changing rooms and transfer play from one pitch sites such as 232 (Wrose Rec).	Council FA	Strategic	M
			Cricket	Poor quality cricket square with little use but has no spare capacity due to quality.	Improve cricket square in order to allow more play and reduce over play at other sites.	Council ECB		S
			Bowls	There are 2 bowling greens at the Site. Northcliffe BC no longer exists at the site and so Shipley BC is using it in addition its own green. Crowgyhll BC, also a large club, is looking for a second green.	Consider options for self-management/maintenance at the site between Shipley BC and Crowgyhll BC in order to improve quality and allow access to a second site for both clubs.	Council		M
Park Street Recreation Ground	167	Council	Football	No pitches marked out.	Investigate the potential to develop pitches	Council	Reserve	M

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Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Lead partners	Site hierarchy tier	Timescale
					to meet shortfalls in the area.			
Parkside School	168	School	Football	Two adult and two youth football pitches not available for community use due to school usage and poor drainage.	Retain for school usage.	Council	Education	S
			Rugby Union	Two senior rugby union pitches not available for community use due to school usage and poor drainage.	Retain for school usage.			S
Royd House Bowling Club	178	Council	Bowls	Well used bowling green operating over capacity.	Ensure appropriate maintenance is in place in order to sustain current quality and membership.	Council	Club	S
Saltaire Cricket Ground – Roberts Park	181	Club	Cricket	Toilet and changing provision needs improving. Square is overplayed by 22 matches per season.	Consider moving some play to site 183 (Sandal Primary School).	ECB	Club	S
Salts (Saltaire) Sports Association	182	Club	Football	Large private multi-sport site with one adult, one youth and six mini football pitches of good quality, home to Salts FC.	Continue to maintain current standards of quality.	FA	Key Centre	S
			Cricket	The cricket square is good quality but at capacity.	Continue to maintain current standards of quality.	ECB		
			Bowls	There are also 2 bowling greens.	Continue to maintain current standards of quality.	Club		
Sandal Primary School	183	School	Football	Site is leased to Salts FC for football. There is one youth 11v11 and one 9v9 pitch of poor quality used to capacity.	Improve pitch quality where possible.	FA Council	Education	M
			Cricket	There are two cricket squares on site leased to Baildon CC and there is spare capacity at peak time on one of them.	Continue to ensure maintenance is appropriate to sustain quality and consider moving some play from Roberts Park I.D 181.	ECB Council		M
Scalebor Park	184	Council	Football	One standard adult pitch used by Burley Trojans FC and overplayed by 1.5 matches per week.	Transfer some play to site 147.	Council	Club	S
Temple Rhydding Bowling Green	194	Council	Bowls	Local authority green heavily used and at capacity on competition days.	Important bowls site, consider self-management/maintenance.	Council	Club	S
Thackley Old Road Recreation Ground	197	Council	Football	One adult football and one mini 7v7 pitch, both standard quality. No spare capacity at peak time on adult pitch. Mini pitch currently unused.	Maximise use of mini pitch in order to address overplay/shortfall in the area.	FA Council	Club	M
The Shipley Club	199	Club	Bowls	Private green near capacity.	Support club to maintain current participation.	Club	Club	S
Titus Salt School	204	School	Rugby Union	One mini rugby union pitch which is poor quality available for community use but not currently used due to a lack of demand attributed to poor quality pitches.	Improve quality and accommodate some training demand from Baildon RFC. Ensure security of tenure for Club if this happened.	RFU Council School	Key Centre	M
			Football	One youth football pitch standard quality available for community use but not currently used due to a lack of demand attributed to poor quality pitches.	Improve quality and use pitch to reduce shortfalls identified.	FA		S
			Sand AGP	Full size sand AGP used regularly during weekdays and weekends and is being used to 60% of its available capacity. No hockey demand in the area.	Ensure sinking fund is in place and consider resurfacing to 3G when required due to lack of demand for hockey.	FA		M-L
Wilsden CC	223	Club	Cricket	Good quality square overplayed by 9 matches per season. Latent demand for junior teams. Clubhouse requires improvement.	Explore options to create artificial wicket in order to increase junior play and reduce over play. Consider options to improve club house.	ECB	Club	M

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Site	ID	Management	Sport	Issue to be resolved	Recommended actions	Lead partners	Site hierarchy tier	Timescale
Wilsden Recreation Ground	224	Council	Football	One mini 5v5 and one 7v7 both standard quality. No spare capacity at peak time.	Ensure appropriate maintenance in order to sustain quality as pitch is at capacity.	Council	Club	S
Wrose Recreation	232	Council	Football	One poor adult football pitch not well used.	Consider decommissioning the pitch and transfer play to site 155 if quality is improved.	Council	Reserve	M
Cottingley Village Primary	887	School	Football	One adult and one youth 11v11 football pitches of poor quality. Currently unavailable for community use.	Explore options with school to improve pitch in order to make facilities available for community use. Reconfigure pitches to youth and mini in order to reduce shortfalls identified.	FA Council	Education	M
Bingley JFC Riverside	883	Council	Football	Two 9v9 and one 7v7 football pitches standard quality. Spare capacity on both at peak time. Club has aspirations to increase number of teams.	Ensure appropriate maintenance in order to sustain quality if the number of teams increases.	FA Council	Key Centre	S
Coach Road Cricket Ground	878	Club	Cricket	Spare capacity at site but standard quality square and so further play is limited.	Ensure appropriate maintenance in order to sustain/improve quality.	ECB	Club	S

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## **PART 6: CONCLUSIONS**

The Playing Pitch Strategy seeks to provide guidance for planning and sport development decisions made across Bradford in the seven years up to 2021. By addressing the issues identified in the Assessment Report and using the strategic framework presented in this Strategy, the current and future sporting and recreational needs of Bradford can be satisfied. The Strategy identifies where there is a deficiency in provision and identifies how best to resolve this in the future.

It is important that this document is used in a practical manner, is engaged with partners and encourages partnerships to be developed, to ensure that outdoor sports facilities are regarded as a vital aspect of community life and which contribute to the achievement of Council priorities.

The production of this Strategy should be regarded as the beginning of the planning process. The success of this Strategy and the benefits that are gained are dependent upon regular engagement between all partners involved and the adoption of a strategic approach. The Strategy is intended to be flexible and regularly updated using the accompanying database tools provided.

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## PART 7: MONITORING AND REVIEW

It is important that once the strategy is adopted that the plan becomes a live document so that progress against the actions can be reviewed and monitored. We recommend that there is regular monitoring (i.e. quarterly).

The Council should ensure that a process is put in place to track progress with implementing the recommendations and action plan. This process should involve regular liaison with the pitch sport NGBs.

A PPS should be subject to a full review every three years. However, regular monitoring and updating of key supply and demand data could extend its life to five years and limit the resource needed to carry out a full review. Keeping the supply and demand information up to date annually will reduce the amount of work required in the long term. Demand for pitches is often subject to change and even a three year period will see changes in both the supply of and demand for provision.

Alongside the regular steering group meetings a good way to keep the strategy up to date and maintain relationships may be to hold annual sport specific meetings with the pitch sport NGBs and other relevant parties. These meetings could look to update the key supply and demand information, if necessary amend the assessment work, track progress with implementing the recommendations and action plan and highlight any new issues and opportunities.

These meetings could be timed to fit with the annual affiliation process undertaken by the NGBs which would help to capture any changes in the number and nature of sports clubs in the area. Other information that is already collected on a regular basis such as pitch booking records for local authority and other sites could be fed into these meetings. The NGBs will also be able to indicate any further performance quality assessments that have been undertaken within the study area. Discussion with the league secretaries may also indicate annual league meetings which it may be useful to attend to pick up any specific issues and/or enable a review of the relevant club details to be undertaken.

The steering group should regularly review and refresh area by area plans taking account of any improvements in pitch quality (and hence increases in pitch capacity) and also any new negotiations for community use of education sites in the future.

It is important that the Council maintains the data contained with the accompanying Playing Pitch Database. This will enable it to refresh and update area by area plans on a regular basis. The accompanying databases are intended to be refreshed on a season by season basis and it is important that there is cross-departmental working, including for example, grounds maintenance and sports development departments, to ensure that this is achieved and that results are used to inform subsequent annual sports facility development plans. Results should be shared with partners via a consultative mechanism.

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## APPENDIX ONE: STRATEGIC CONTEXT

The objectives within this Strategy have been developed via the combination of information gathered during consultation, site visits and analysis. They reflect key areas to be addressed over its lifetime. However, implementation must be considered in the context of financial implications and the need for some proposals to also meet planning considerations.

### National context

The provision of high quality and accessible community outdoor sports facilities at a local level is a key requirement for achieving the targets set out by the Government and Sport England. It is vital that this strategy is cognisant of and works towards these targets in addition to local priorities and plans.

### ***Sport England: A Sporting Habit for Life (2012-2017)***

In 2017, five years after the Olympic Games, Sport England aspires to transforming sport in England so that it is a habit for life for more people and a regular choice for the majority. Launched in January 2012 the strategy sets out how Sport England will invest over one billion pounds of National Lottery and Exchequer funding during the five year plan period. The investment will be used to create a lasting community sport legacy by growing sports participation at the grassroots level following the 2012 London Olympics. The strategy will:

- ◀ See more people starting and keeping a sporting habit for life
- ◀ Create more opportunities for young people
- ◀ Nurture and develop talent
- ◀ Provide the right facilities in the right places
- ◀ Support local authorities and unlock local funding
- ◀ Ensure real opportunities for communities

The vision is for England to be a world leading sporting nation where many more people choose to play sport. There are five strategic themes including:

- ◀ Maximise value from current NGB investment
- ◀ Places, People, Play
- ◀ Strategic direction and market intelligence
- ◀ Set criteria and support system for NGB 2013-17 investment
- ◀ Market development

The aim by 2017 is to ensure that playing sport is a lifelong habit for more people and a regular choice for the majority. A specific target is to increase the number of 14 to 25 year olds playing sport. To accomplish these aims the strategy sets out a number of outcomes:

- ◀ 4,000 secondary schools in England will be offered a community sport club on its site with a direct link to one or more NGBs, depending on the local clubs in a school's area.
- ◀ County sports partnerships will be given new resources to create effective links locally between schools and sport in the community.
- ◀ All secondary schools that wish to do so, will be supported to open up, or keep open, their sports facilities for local community use and at least a third of these will receive additional funding to make this happen.

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- ◀ At least 150 further educational colleagues will benefit from a full time sports professional who will act as a College Sport Maker.
- ◀ Three quarters of university students aged 18-24 will get the chance to take up a new sport or continue playing a sport they played at school or college.
- ◀ A thousand of our most disadvantaged local communities will get a Door Step Club.
- ◀ Two thousand young people on the margins of society will be supported by the Dame Kelly Holmes Legacy Trust into sport and to gain new life skills.
- ◀ Building on the success of the Places People Play, a further £100 million will be invested in facilities for the most popular sports.
- ◀ A minimum of 30 sports will have enhanced England Talent Pathways to ensure young people and others fulfil their potential.

### ***National Planning Policy Framework***

The National Planning Policy Framework (NPPF) sets out planning policies for England. It details how these changes are expected to be applied to the planning system. It also provides a framework for local people and their councils to produce distinct local and neighbourhood plans, reflecting the needs and priorities of local communities.

The NPPF states the purpose of the planning system is to contribute to the achievement of sustainable development. It identifies that the planning system needs to focus on three themes of sustainable development: economic, social and environmental. A presumption in favour of sustainable development is a key aspect for any plan-making and decision-taking processes. In relation to plan-making the NPPF sets out that Local Plans should meet objectively assessed needs.

The 'promoting healthy communities' theme identifies that planning policies should be based on robust and up-to-date assessments of the needs for open space, sports and recreation facilities and opportunities for new provision. Specific needs and quantitative and qualitative deficiencies and surpluses in local areas should also be identified. This information should be used to inform what provision is required in an area.

As a prerequisite the NPPF states existing open space, sports and recreation buildings, and land including playing fields, should not be built on unless:

- ◀ An assessment has been undertaken, which has clearly shown that the open space, buildings or land is surplus to requirements.
- ◀ The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location.
- ◀ The development is for alternative sports and recreational provision, the needs for which clearly outweigh the loss.

In order for planning policies to be 'sound' local authorities are required to carry out a robust assessment of need for open space, sport and recreation facilities. The methodology to undertake such assessments should still be informed by best practice including Sport England's Playing Pitch Strategy Guidance: An Approach to Developing a Playing Pitch Strategy (2013) and 'Assessing Needs and Opportunities for indoor and outdoor sports facilities (2014).

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## ***A Sporting Future for the Playing Fields of England***

Sport England is a statutory consultee on planning applications that affect playing fields. It is Sport England's policy to object to any planning application, which will result in the loss of a playing field, unless it meets one of five exceptions as defined in 'A Sporting Future for the Playing Fields of England'. Protection of playing fields was enhanced in 1998 with Circular 9/98 (replaced in 2009 by Circular 02/09), which stipulates that where a local authority is minded to grant planning permission against Sport England's advice on land owned by a local authority or used for educational purposes, then the application should be referred to the Secretary of State.

## ***The FA National Game Strategy (2011 – 2015)***

The Football Association's (FA) National Game Strategy provides a strategic framework that sets out key priorities, expenditure proposals and targets for the national game (i.e., football) over a four year period. The main issues facing grassroots football are identified as:

- ◀ Growth and retention (young and adult players)
- ◀ Raising standards and behaviour
- ◀ Better players
- ◀ Running the game
- ◀ Workforce
- ◀ Facilities

'The National Game Strategy' reinforces the urgent need to provide affordable, new and improved facilities in schools, clubs and on local authority sites. Over 75% of football is played on public sector facilities. The leisure budgets of most local authorities have been reduced over recent years, resulting in decaying facilities that do not serve the community and act as a disincentive to play football. The loss of playing fields has also been well documented and adds to the pressure on the remaining facilities to cope with the demand, especially in inner city and urban areas.

The growth of the commercial sector in developing custom built five-a-side facilities has changed the overall environment. High quality, modern facilities provided by Powerleague, Goals and playfootball.net for example, have added new opportunities to participate and prompted a significant growth in the number of five-a-side teams in recent years.

## ***The FA National Facilities Strategy (2013 – 2015)***

The recently launched National Facilities Strategy sets out the FA's long term vision for development of facilities to support the National Game. It aims to address and reflect the facility needs of football within the National Game. The National Game is defined as all non-professional football from Steps 1-7 of the National League System down to recreational football played on open public space. The role of facilities will be crucial in developing the game in England. One of the biggest issues raised from 'the Big Grassroots Football Survey' by that of 84% respondents, was 'poor facilities'.

The FA's vision for the future of facilities in England is to build, protect and enhance sustainable football facilities to improve the experience of the nation's favourite game. It aims to do this by:

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- ◀ Building - Provide new facilities and pitches in key locations to FA standards in order to sustain existing participation and support new participation.
- ◀ Protecting - Ensure that playing pitches and facilities are protected for the benefit of current and future participants.
- ◀ Enhancing - Invest in existing facilities and pitches, ensuring that participation in the game is sustained as well as expanded.

The Strategy commits to delivering in excess of £150m (through Football Foundation) into facility improvements across the National Game in line with identified priorities:

- ◀ Natural grass pitches improved – target: 100
- ◀ A network of new AGPs built – target 100
- ◀ A network of refurbished AGPs – target 150
- ◀ On selected sites, new and improved changing facilities and toilets
- ◀ Continue a small grants programme designed to address modest facility needs of clubs
- ◀ Ongoing support with the purchase and replacement of goalposts

It also commits to:

- ◀ Direct other sources of investment into FA facility priorities
- ◀ Communicate priorities for investment across the grassroots game on a regular basis
- ◀ Work closely with Sport England, the Premier League and other partners to ensure that investment is co-ordinated and targeted

### ***England and Wales Cricket Board (ECB) Champion Counties Strategic Plan 2014 – 2017***

The England and Wales Cricket Board unveiled a new strategic plan in May 2013 which seeks to deliver successful England teams at all levels, to produce a vibrant domestic game as well as increasing participation during the period 2014-17. It builds on the 2005 plan, Building Partnerships and the subsequent 2009 initiative, Grounds to Play.

The plan will take advantage of local partnerships developed in earlier plans and support local delivery of priorities through the County network. It targets operational excellence to make maximum use of scarce resources and facilities during a time of economic austerity.

Among the targets set under the four pillars of Effective Governance, Vibrant Domestic Game, Enthusing Participation and Successful England teams, which are relevant to the playing pitch strategy, are:

- ◀ An increase in participation as measured by Sport England's Active People Survey from 183,400 to 197,500
- ◀ Expand the number of clubs participating in NatWest CricketForce from 2,000 to 2,200
- ◀ Increase the number of cricket's volunteers to 80,000 by 2017
- ◀ Expand the number of participants in women's and disabilities cricket by 10% by 2017
- ◀ To increase the number of TwelfthMan members from 220,000 to 250,000 by 2017
- ◀ Complete an approved Community Engagement programme with all 18 First Class Counties and MCC

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- ◀ For each £1 provided in facility grants through the 'Sport England Whole Sport Plan Grant Programme' ensure a multiplier of three with other funding partners
- ◀ Provide a fund of £8.1m of capital investment to enhance floodlights, sightscreens, replay screens, power sub-stations and broadcasting facilities at First Class County venues
- ◀ Provide an interest-free loan fund to community clubs of £10 million
- ◀ Qualify and engage 50 Level 4 coaches to support the development of professional cricketers
- ◀ Expand the number of coaches who have received teacher level 1, 2 or 3 qualifications to 50,000
- ◀ Provide a fund of £2 million for community clubs to combat the impact of climate change
- ◀ Introduce a youth T20 competition engaging 500 teams by 2017

### ***The Rugby Football Union National Facilities Strategy (2013-2017)***

The RFU National Facility Strategy 2013-2017 provides a framework for development of high-quality, well-managed facilities that will help to strengthen member clubs and grow the game in communities around them. In conjunction with partners, this strategy will assist and support clubs and other organisations, so that they can continue to provide quality opportunities for all sections of the community to enjoy the game. It sets out the broad facility needs of the sport and identifies investment priorities to the game and its key partners. It identifies that with 1.5 million players there is a continuing need to invest in community club facilities in order to:

- ◀ Create a platform for growth in club rugby participation and membership, especially with a view to exploiting the opportunities afforded by RWC 2015.
- ◀ Ensure the effectiveness and efficiency of rugby clubs, through supporting not only their playing activity but also their capacity to generate revenue through a diverse range of activities and partnerships.

In summary the priorities for investment which have met the needs of the game for the Previous period remain valid:

- ◀ Increase the provision of changing rooms and clubhouses that can sustain concurrent adult and junior male and female activity at clubs
- ◀ Improve the quality and quantity of natural turf pitches and floodlighting
- ◀ Increase the provision of artificial grass pitches that deliver wider game development

It is also a high priority for the RFU to target investment in the following:

- ◀ Upgrade and transform social, community and catering facilities, which can support the generation of additional revenues
- ◀ Facility upgrades, which result in an increase in energy-efficiency, in order to reduce the running costs of clubs
- ◀ Pitch furniture, including rugby posts and pads, pitch side spectator rails and grounds maintenance equipment

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## ***England Hockey (EH) 2013-2017 Strategy – ‘A Nation where Hockey Matters’***

EH have a clear vision, a powerful philosophy and five core objectives that all those who have a role in advancing Hockey can unite behind. With UK Sport and Sport England’s investment, and growing commercial revenues, EH are ambitious about how they can take the sport forward in Olympic cycles and beyond.

*“The vision is for England to be a ‘Nation Where Hockey Matters’. A nation where hockey is talked about at dinner tables, playgrounds and public houses, up and down the country. A nation where the sport is on the back pages of our newspapers, where children dream of scoring a goal for England’s senior hockey team, and where the performance stirs up emotion amongst the many, not the few”*

England Hockey aspires to deepen the passion of those who play, deliver and follow sport by providing the best possible environments and the best possible experiences. Whilst reaching out to new audiences by making the sport more visible, available and relevant and through the many advocates of hockey.

Underpinning all this is the infrastructure which makes the sport function. EH understand the importance of volunteers, coaches, officials, clubs and facilities. The more inspirational people can be, the more progressive Hockey can be, and the more befitting the facilities can be the more EH will achieve. The core objectives are as follows:

- ◀ Grow our Participation
- ◀ Deliver International Success
- ◀ Increase our Visibility
- ◀ Enhance our Infrastructure
- ◀ Be a strong and respected Governing Body

England Hockey has a Capital Investment Programme (CIP), that is planned to lever £5.6 million investment into hockey facilities over the next four years, underpinned by £2m million from the National Governing Body. With over 500 pitches due for refurbishment in the next 4-8 years, there will be a large focus placed on these projects through this funding stream. The current level of pitches available for hockey is believed to be sufficient for the medium term needs, however in some areas, pitches may not be in the right places in order to maximize playing opportunities

### ***‘The right pitches in the right places’<sup>8</sup>***

In 2012, EH released its facility guidance which is intended to assist organisations wishing to build or protect hockey pitches for hockey. It identifies that many existing hockey AGPs are nearing the end of their useful life as a result of the installation boom of the 90’s. Significant investment is needed to update the playing stock and protect the sport against inappropriate surfaces for hockey as a result of the rising popularity of AGPs for a number of sports. EH is seeking to invest in, and endorse clubs and hockey providers which have a sound understanding of the following:

- ◀ Single System – clubs and providers which have a good understanding of the Single System and its principles and are appropriately places to support the delivery.

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<http://englandhockey.co.uk/page.asp?section=1143&sectionTitle=The+Right+Pitches+in+the+Right+Places>

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- ◀ ClubsFirst accreditation – clubs with the accreditation are recognised as producing a safe effective and child friendly hockey environment
- ◀ Sustainability – hockey providers and clubs will have an approved development plan in place showing their commitment to developing hockey, retaining members and providing an insight into longer term goals. They will also need to have secured appropriate tenure.

### ***The Rugby Football League Facility Strategy***

The RFL has identified that the availability of quality facilities is fundamental to the growth, sustainability and overall success of Rugby League and fully recognises facilities as a strategic driver in the development of the game. The Clean, Dry, Safe and Playable Programme has been established to support the development of attractive, sustainable and successful clubs and is part of a wider support programme for rugby league clubs.

The RFL has developed key programmes to support clubs to:

- ◀ Improve and properly maintain clubhouses
- ◀ Fund major remediation works on natural turf pitches where required
- ◀ Train and support volunteer ground staff
- ◀ Establish and fund, where appropriate, maintenance routines for rugby league pitches.

The RFL Facilities Trust website [www.rflfacilitiestrust.co.uk](http://www.rflfacilitiestrust.co.uk) provides further information on:

- ◀ The RFL Community Facility Strategy
- ◀ Clean, Dry, Safe and Playable Programme
- ◀ Pitch Size Guidance
- ◀ The RFL Performance Standard for Artificial Grass Pitches
- ◀ Club guidance on the Annual Preparation and Maintenance of the Rugby League Pitch

Further to the 2011 Strategy detail on the following specific programmes of particular relevance to pitches and facility planning are listed below and can be found via the trust link (see above):

- ◀ The RFL Pitch Improvement Programme 2013 – 2017
- ◀ Clean, Dry and Safe programmes 2013 - 2017

# BRADFORD PLAYING PITCH STRATEGY STRATEGY AND ACTION PLAN

## APPENDIX TWO: FUNDING PLAN

### Funding opportunities

In order to deliver much of the Action Plan it is recognised that external partner funding will need to be sought. Although seeking developer contributions in applicable situations and other local funding/community schemes could go some way towards meeting deficiencies and/or improving provision, other potential/match sources of funding should be investigated. Below is a list of current funding sources that are relevant for community improvement projects involving sports facilities.

Awarding body	Description
Big Lottery Fund <a href="http://www.biglotteryfund.org.uk/">http://www.biglotteryfund.org.uk/</a>	Big invests in community groups and to projects that improve health, education and the environment
Sport England : <ul style="list-style-type: none"> <li>• Sustainable Facilities Fund</li> <li>• Sportsmatch</li> <li>• Small Grants</li> <li>• Protecting Playing Fields</li> <li>• Inspired Facilities</li> <li>• Strategic Facilities Fund</li> </ul> <a href="http://www.sportengland.org/funding.aspx">http://www.sportengland.org/funding.aspx</a> <a href="http://www.sportengland.org/funding/our-different-funds/strategic-facilities/">http://www.sportengland.org/funding/our-different-funds/strategic-facilities/</a>	Sport England is keen to marry funding with other organisations that provide financial support to create and strengthen the best sports projects. Applicants are encouraged to maximise the levels of other sources of funding, and projects that secure higher levels of partnership funding are more likely to be successful.
Football Foundation <a href="http://www.footballfoundation.org.uk/">http://www.footballfoundation.org.uk/</a>	This trust provides financial help for football at all levels, from national stadia and FA Premier League clubs down to grass-roots local development.
Rugby Football Foundation - The Loans Scheme <a href="http://www.rfu.com/microsites/rff/index.cfm?fuseaction=loans.home">http://www.rfu.com/microsites/rff/index.cfm?fuseaction=loans.home</a>	The Loans Scheme helps finance projects that contribute to the retention and recruitment of rugby players. Projects eligible for loans include: <ol style="list-style-type: none"> <li>1. Club House Facilities: General structural improvements, general refurbishment, storerooms and offices, kitchen facilities, training areas.</li> <li>2. Grounds (other than pitches): Car parking facilities, ground access improvements, fencing, security measures.</li> </ol>
Rugby Football Foundation - The Grant Match Scheme <a href="http://www.rfu.com/microsites/rff/index.cfm?fuseaction=groundmatch.home">http://www.rfu.com/microsites/rff/index.cfm?fuseaction=groundmatch.home</a>	The Grant Match Scheme provides easy-to-access grant funding for playing projects that contribute to the recruitment and retention of community rugby players. Grants are available on a 'match funding' 50:50 basis to support a proposed project. Projects eligible for funding include: <ol style="list-style-type: none"> <li>1. Pitch Facilities – Playing surface improvement, pitch improvement, rugby posts, floodlights.</li> <li>2. Club House Facilities – Changing rooms, shower facilities, washroom/lavatory, and measures to facilitate segregation (e.g. women, juniors).</li> <li>3. Equipment – Large capital equipment, pitch</li> </ol>

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Awarding body	Description
	maintenance capital equipment (e.g. mowers).
EU Life Fund <a href="http://ec.europa.eu/environment/funding/intro_en.htm">http://ec.europa.eu/environment/funding/intro_en.htm</a>	LIFE is the EU's financial instrument supporting environmental and nature conservation projects throughout the EU.
EH Capital Investment Programme (CIP)	The CIP fund is for the provision of new pitches and re-surfacing of old AGPs. It forms part of EH's 4 year Whole Sport's Plan.
National Hockey Foundation <a href="http://www.thenationalhockeyfoundation.com/">http://www.thenationalhockeyfoundation.com/</a>	The Foundation primarily makes grants to a wide range of organisations that meet one of our chosen areas of focus: Young people and hockey. Young people and sport in Milton Keynes. Enabling the development of hockey at youth or community level. Smaller Charities.

## **Protecting Playing Fields**

SE launched a funding programme; Protecting Playing Fields (PPF ) as part of its Places People Play Olympic legacy mass participation programme and is investing £10 million of National Lottery funding in community sports projects over the next three years (2011-2014).

The programme is being delivered via five funding rounds (with up to £2 million being awarded to projects in each round). Its focus is on protecting and improving playing fields and developing community sport. It will fund capital projects that create, develop and improve playing fields for sporting and community use and offer long term protection of the site for sport. Projects are likely to involve the construction of new pitches or improvement of existing ones that need levelling or drainage works.

Sport England's 'Inspired Facilities' funding programme will be delivered via five funding rounds and is due to launch in Summer 2011 where clubs, community and voluntary sector groups and local authorities can apply for grants of between £25k and £150k where there is a proven local need for a facility to be modernised, extended or modified to open up new sporting opportunities.

The programmes three priorities are:

- ◀ Organisations that haven't previously received a Sport England Lottery grant of over £10k.
- ◀ Projects that are the only public sports facility in the local community.
- ◀ Projects that offer local opportunities to people who do not currently play sport.

Besides this scheme providing an important source of funding for potential voluntary and community sector sites, it may also providing opportunities for Council to access this funding particularly in relation to resurfacing the artificial sports surfaces

## **Strategic Facilities Fund**

Facilities are fundamental in providing more people with the opportunity to play sport. The supply of the right facilities in the right areas is key to getting more people to play sport. Sport England recognises the considerable financial pressures that local authorities

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are currently under and the need to strategically review and rationalise leisure stock so that cost effective and financially sustainable provision is available in the long-term. Sport England has a key role to play in the sector, from influencing the local strategic planning and review of sports facility provision to investing in major capital projects of strategic importance.

The Strategic Facilities Fund will direct capital investment into a number of key local authority projects that are identified through a strategic needs assessment and that have maximum impact on growing and sustaining community sport participation. These projects will be promoted as best practice in the delivery of quality and affordable facilities, whilst demonstrating long-term operational efficiencies. The fund will support projects that bring together multiple partners, including input from the public and private sectors and national governing bodies of sport (NGBs). The fund is also designed to encourage applicants and their partners to invest further capital and revenue funding to ensure sustainability. Sport England has allocated a budget of circa £30m of Lottery funding to award through this fund (2013-17).

Key features which applications must demonstrate are:

- ◀ A robust needs and evidence base which illustrates the need for the project and the proposed facility mix
- ◀ Strong partnerships which will last beyond the initial development of the project and underpin the long-term sustainability of the facility
- ◀ Multi-sport provision and activity that demonstrates delivery against NGB local priorities
- ◀ A robust project plan from inception to completion with achievable milestones and timescales.

Lottery applications will be invited on a solicited-only basis and grants of between £500,000 and £2,000,000 will be considered.

The Strategic Facilities Fund will prioritise projects that:

- ◀ Are large-scale capital developments identified as part of a local authority sports facility strategic needs assessment/rationalisation programme and that will drive a significant increase in community sports participation
- ◀ Demonstrate consultation/support from two or more NGBs and delivery against their local priorities
- ◀ Are multi-sport facilities providing opportunities to drive high participant numbers
- ◀ Are a mix of facility provision (indoor and/or outdoor) to encourage regular & sustained use by a large number of people
- ◀ Offer an enhancement, through modernisation, to existing provision and/or new build facilities
- ◀ Have a long-term sustainable business plan attracting public and private investment
- ◀ Show quality in design, but are fit for purpose to serve the community need
- ◀ Have effective and efficient operating models, combined with a commitment to development programmes which will increase participation and provide talent pathways.

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Projects will need to demonstrate how the grant will deliver against Sport England's strategic priorities. The funding available is for the development of the capital infrastructure, which can contribute to the costs of new build, modernisation or refurbishment and purchasing of major fixed equipment as part of the facility development.

### Funder's requirements

Below is a list of funding requirements that can typically be expected to be provided as part of a funding bid, some of which will fall directly out of the Playing Pitch Strategy:

- ◀ Identify need (i.e., why the Project is needed) and how the Project will address it.
- ◀ Articulate what difference the Project will make.
- ◀ Identify benefits, value for money and/or added value.
- ◀ Provide baseline information (i.e., the current situation).
- ◀ Articulate how the Project is consistent with local, regional and national policy.
- ◀ Financial need and project cost.
- ◀ Funding profile (i.e., Who's providing what? Unit and overall costs).
- ◀ Technical information and requirements (e.g., planning permission).
- ◀ Targets, outputs and/or outcomes (i.e., the situation after the Project/what the Project will achieve)
- ◀ Evidence of support from partners and stakeholders.
- ◀ Background/essential documentation (e.g., community use agreement).
- ◀ Assessment of risk.

### Indicative costs

The indicative costs of implementing key elements of the Action Plan can be found on the Sport England website:

[http://www.sportengland.org/facilities\\_planning/design\\_and\\_cost\\_guidance.aspx](http://www.sportengland.org/facilities_planning/design_and_cost_guidance.aspx)

The costs are for the development of community sports facilities and are based on providing good quality sports facility for the 2<sup>nd</sup> Quarter 2011. These rounded costs are based on schemes most recently funded through the Lottery (and therefore based on economies of scale), updated to reflect current forecast price indices for 1st Quarter 2010 provided by the Building Cost Information Service (BCIS), prepared by Technical Team Lead of Sport England.

New work output is forecast to fall a little in 2011 as the cuts in public sector spending start to make their mark, partly mitigated by private sector output starting to recover more strongly. It is anticipated that there will be a return to sluggish growth in 2012, as public sector cuts deepen. The BCIS forecast is for tender prices to rise by 2.8% in the year to 4th quarter 2011, rising by 3.1% over the following year.

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## APPENDIX THREE

### *Calculating future demand*

Alongside current demand it is important for a PPS to assess whether the future demand for playing pitches can be met. NGB growth rates, population growth (from ONS) and housing growth projections are all a source for estimating likely future demand for playing pitches in Bradford.

According to the Office of national Statistics (ONS), the resident population in Bradford is 522,452. By 2021, the Districts' population is projected to increase to 568,945 an increase of 46,493 (or equivalent to a percentage increase of 9%).

In terms of population and housing Bradford is changing rapidly. One of the biggest challenges facing the district in the period up to 2030 is how to accommodate a rapidly growing population whilst also responding to the effects of significant changes in its social and demographic profile.

The Council is currently preparing the new Local Plan documents which will set out the development strategy and sites to 2030. The Council has recently issued the Publication Draft Core Strategy in advance of submission for examination. The Core Strategy sets out the housing requirement including scale and distribution across the settlements.

The Bradford Core Strategy states that the total housing requirement for Bradford is 42,100 new dwellings over the period 2013 to 2030 with a net annual completion rate of 2,200 dwellings. The Local Plan will allocate land to meet this requirement.

The Council is currently progressing the development of two Area Action Plan DPD's which will make a significant contribution to meeting housing need, secure regeneration and reduce the need for land in green field and green belt locations. These are the Shipley and Canal Road Corridor AAP which involves comprehensive urban change incorporating new road and community infrastructure and relocation of existing uses and which is being delivered by the Council and partners in the form of a Joint Venture company, and Bradford City Centre where regeneration and investment is expected to stimulate further residential development. Key elements of the supply are as follows:

- ◀ Around 19,500 from sites considered by the SHLAA as 'suitable now';
- ◀ Around 3,200 from the Canal Road Corridor AAP area;
- ◀ Around 3,500 from the Bradford City Centre AAP area;
- ◀ Around 4,600 from areas of RUDP designated safeguarded land;
- ◀ Around 6,000 houses in the Bradford SE growth area including an urban extension at Holme Wood;
- ◀ Up to 11,000 from green belt (this includes local green belt releases together with the urban extension at Holme Wood), the majority of which will be in the higher order settlements and which will be focused particularly on the Regional City.

Given that housing growth does not clearly align to the analysis areas used with the PPS, we have used a blanket increase to determine the need for playing pitches to service likely demand from housing growth in Bradford.

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The national average household size of 2.3 persons per dwelling is used to calculate the equivalent population increase (based on the proposed number of dwellings). In Bradford this equates to a population increase of 35,420 by 2021 or 7% (in line with ONS population estimates and based on an increase of 2,200 dwellings per year).

Team generation rates are used to provide an indication of how many people it may take to generate a team (by gender and age group), in order to help estimate the change in demand for pitch sports that may arise from any population change in the study area (and any sub areas).

Future demand for pitches (by analysis area) is calculated by adding a blanket increase across the age groups of 15% (to account for ONS and housing growth population increases). It is presented on a sport by sport basis within the relevant sections of this report.