

Company registration number: 07633990
Charity registration number: 1143654

Yorkshire Sport Foundation - formerly West Yorkshire Sport

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2016

Yorkshire Sport Foundation - formerly West Yorkshire Sport

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Yorkshire Sport Foundation - formerly West Yorkshire Sport
Reference and Administrative Details

Charity name	Yorkshire Sport Foundation - formerly West Yorkshire Sport		
Charity registration number	1143654		
Company registration number	07633990		
Principal office	Nepshaw Lane South Morley Leeds LS27 7JQ		
Registered office	Nepshaw Lane South Morley Leeds LS27 7JQ		
Trustees	Philip Barker David Gent Stewart Ross (Resigned 4 April 2016) John Anthony Rogers Andrew Watson Sharon Coyle (Appointed 22 July 2015) (Resigned 27 May 2016) Michelle Lewis (Appointed 22 July 2015) Paul Reid (Appointed 12 August 2015) Linda Tully (Appointed 3 August 2015)		
Chief executive officer	Nigel Harrison		
Solicitor	Wrigleys Solicitors LLP 19 Cookridge Street Leeds LS2 3AG		

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Reference and Administrative Details

Bankers

Barclays Bank Plc
39/47 Commercial Street
Halifax
HX1 1BE

Virgin Money
Jubilee House
Gosforth
Newcastle upon Tyne
NE3 4PL

Independent Auditor

Alison Whalley FCA
Naylor Wintersgill Limited
Carlton House
Grammar School Street
Bradford
BD1 4NS

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Trustees' Report

Chairs Introduction

As the new Chairman of the Board of Trustees I have been impressed by the capability throughout the whole Yorkshire Sport Foundation organisation. My particular thanks go to Phil Barker who more than ably filled the Chairman's role prior to my arrival. 2015 was another incredibly successful year for the organisation and Nigel and the team have built a fantastic foundation on which to build on.

That foundation will be important in 2016 as we meet the challenges of the new Government sports strategy and seek to cement our place in an increasingly dynamic sector. I believe County Sport Partnership can lead the implementation of the new strategy at regional level and co-ordinate and oversee all activities in service of sports participation ensuring money is spent effectively and to maximum effect. Information will be key as we demonstrate effectiveness and value through increasingly sophisticated KPIs and outputs enabled by digital data sharing.

Further opportunities will be explored to diversify funding through expanding the range of services offered. These will be offered discreetly from the County Sport Partnership structures on a commercial basis and will allow us both to spread the risk on future funding and also deliver the overall aims of the foundation to a wider range of people.

These are exciting times for Yorkshire Sport Foundation and I am committed to ensuring it remains not only relevant but becomes a leader and exemplar both regionally and nationally.

Paul Reid
Chair

Chief Executive Officer Introduction

Each year I seem to be talking about major changes taking place and this year is no exception where we have taken some major steps in laying the foundations in readiness for changes in Sport England strategy and the funding cycle for 2017 and beyond. We have developed and launched our own strategy setting out clearly our vision and role in the sporting landscape along with a new name and identity for our Company.

Our new name of "Yorkshire Sport Foundation" was carefully thought through as we are clear that as a charity we promote participation in sport as a vehicle for healthier, more prosperous and successful communities. This was underlined later in the year with the announcement of the Government's new Strategy for Sport, "Sporting Futures" which identified the focus for public sport investment should be on five broad social and economic outcomes. The government strategy also made reference to a review of the role of County Sports Partnerships which will obviously have a significant effect on us from 2017 onwards. This is a much needed and welcome review which gives the opportunity to make a sense check at a national level on where CSPs can be most effective as the economic, political and social environment is hugely different from when CSPs were established some fifteen years ago. At the time of writing we await the outcomes of the review which will no doubt bring with it further change for us, along with some challenges; as ever we will be more than ready to embrace the changes.

Along with changes in strategy we have made changes in the boardroom with the very welcome addition of Paul Reid as chair and Sharon Coyle, Linda Tully and Michelle Lewis as trustees giving us a much broader skills base to the Board from the private, charity and health sectors. They have already brought tremendous expertise and challenge to our work and will continue to do so as we move forward. A long standing member of the board, Stewart Ross, has stepped down and I thank Stewart for all his great support he has brought the company, and me in particular, in the past.

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Whilst changes have taken place in strategy and the Board we have continued with our day job of trying to get more people to take part in sport across South Yorkshire and West Yorkshire. Our main funders remain Sport England and it is especially pleasing that we have again been given a “Green” status across all our work, which I remind our team, should not be taken lightly.

This report sets out some of the detail of the work we have been undertaking over the past year. Along with some of the tremendous impact coming from our long standing programmes such as Sportivate, Satellite Clubs and School Games it's been particularly pleasing this year to introduce several new ones specifically targeted at those less likely to take part. For example, the Mum's Team pilot has engaged many women new into leading activities for their friends, families and others whilst we have supported South Yorkshire Police's Sport FX programme in using sport to address anti-social behaviour in young people. In addition we have worked with the mental health charity, Touchstone, to deliver the physical activity element of the Social Prescribing programme in Kirklees. Our own and Sport England's strategy is leading us to focus more on this work in the future.

We have increased our funding this year and have touched £3m income for the first time which is pleasing. We continue to strive to become more sustainable; whilst Sport England's funding is vital we are acutely aware of the need to broaden our income streams from other sources. This year we have seen a 56% increase in funding from non-Sport England sources helped by our investment into a Head of Business Development. However, this still only amounts to around 17% of our total funding so there remains a long way to go.

As ever we cannot operate without the support of our partners throughout South Yorkshire and West Yorkshire for which we are immensely grateful. To those working in local authorities, schools, universities, colleges, national governing bodies, leisure trusts, clubs, coaches and volunteers and everyone else we have been working with I give a massive thank you. Many of these have been going through challenging times over the last few years yet still there are many great things happening in sport in our counties. It's been fantastic working with them.

Thank you

Nigel Harrison
Chief Executive

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Trustees' Report

Board of Trustees Statement

The Board of Directors present their annual report and accounts for the period ended 31 March 2016.

The directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as the Board of Directors. Their responsibilities include all the responsibilities of directors under the Companies Act and of trustees under the Charities Act.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006, Charities Act 2011 and the Statement of Recommended Practice, 'Accounting and Reporting by Charities', issued 2015.

Structure, Governance and Management

West Yorkshire Sport is a charitable company limited by guarantee, incorporated on 13 May 2011 and registered as a charity on 02 September 2011, changed the name to Yorkshire Sport Foundation on 5 June 2015. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the dissolution of the Charity, the Members are liable to pay an amount not exceeding £10 towards the liabilities and costs of dissolution. Local Authority membership of the Board of Trustees is limited to a maximum of 50% of the total number of Trustees to avoid controlled company status.

The Trustees of the Charity have control of the Charity and its property and funds. All Trustees are by virtue of their appointment also Members of the Charity and no other person other than a Trustee may be admitted as a Member of the Charity. As at the 31 March 2016, the subscribers to the Memorandum of Association were still the only Trustees. At the beginning of the year covered by this report Philip Barker was fulfilling the role of Chair of the Board on an interim basis whilst a replacement Chair of the Board was recruited. During the year 4 new Board members were recruited of which Paul Reid was appointed as Chair.

The Board can have a maximum of twelve trustees at any one time, at the end of the year Board membership is at eight members with active recruitment taking place for a further two members to fulfil specific criteria. Day to day responsibility for the administration and provision of services is delegated to the Chief Executive.

During the year 2015/2016 the Finance Sub-Committee has continued to support and under pin the work of the Board focusing specifically on the details of finance, risk and policies.

Related Parties

None of the Trustees receive remuneration or other benefit from their work with Yorkshire Sport Foundation and any connection between a Trustee or senior manager with a related party must be disclosed to the Board of Trustees. Any such transactions are disclosed in Note 17 to the Financial Statements.

The charity operates the West Yorkshire Sport and South Yorkshire Sport County Sports Partnerships (CSPs) which are two of 45 CSPs in England who share best practice and information through the County Sports Partnership Network (CSPn).

Risk Management

The Finance Sub-Committee reviews the Risk Register at every meeting. At the last meeting of the sub-committee there remained six risks on the register, five with a medium risk rating and only one with a high risk rating. The high rating refers to the possible 'loss or reduction of the CSP function due to a review of CSPs as mentioned in the Government Strategy'.

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Objectives and Activities

The objects of Yorkshire Sport Foundation as set out in the Articles of Association are:

- The advancement of amateur sport and the promotion of community participation in healthy recreation in particular by the coordination of sporting and physical activities and/or the provision of facilities for the playing of sport;
- To advance the education of the public in the subject of sport and physical recreation and the provision of facilities, courses, training programmes and resources to enable, assist and encourage the education of persons in sport and physical activity.
- The advancement of good health; and
- The promotion or provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said persons.

Delivering Public Benefit

The objects above are the key charitable aims of Yorkshire Sport Foundation and fall within the recognised descriptions of charitable purposes in the Charities Act 2011 namely the advancement of health and the advancement of amateur sport. All activities are intrinsically linked to achieving these aims for the public benefit. Significant activities and achievements against targets are detailed below under Aims and Achievements.

In setting these objects the Yorkshire Sport Foundation Board of Trustees have complied with the duty to have due regard to the guidance on public benefit published by the Charities Commission in exercising their powers or duties.

New Strategy, Name and Identity

The year saw the introduction of a new strategic plan for the charity following extensive consultation with partners and customers. Our new vision is for a 'Vibrant, Healthy and Successful Yorkshire through Sport', emphasising the impact that sport can make to wider social and economic outcomes. Our aim is for 1.2 million adults across South Yorkshire and West Yorkshire to regularly be involved in sporting activities, along with every single child through school or within the community. These are purposely ambitious figures that represent a 20% increase on those currently taking part, and when successful this will mean a real step change in not only participation but also the health across the area. Whilst it is the role of everyone involved in sport to contribute to the aims we will view it as our failure if we have not reached these targets in five years' time.

Along with the strategy we have changed our identity through our change of Company name to "Yorkshire Sport Foundation" from West Yorkshire Sport, which better reflects our expansion into South Yorkshire and our charitable objectives. New branding and imagery has been created that sets out a unified approach to the Charity and the two County Sports Partnerships we operate.

In line with these strategic shifts we have recruited four new members of the Board, including our Chair Paul Reid, ex Managing Director of National Air Traffic Service, each bringing wider skills and knowledge of business, marketing, fundraising and the health sector to the table.

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Achievements for the Year

The Active People results announced in December showed that just short of 1 million adults regularly took part in sport in 2014 / 2015 which shows a slight decline since the London Olympics. There are multiple economic and social reasons for this which has seen a shift in the way we take part from more traditional team sports to individual and family pursuits such as cycling, running and walking that are more flexible. The rates show the challenge we have over the next few years in encouraging more people to take up sport and physical activity.

There are a great many organisations across our area who influence participation in sport and as a partnership body we work with many of these, often in a commissioning capacity to implement programmes. The following is as much as, if not more, a reflection of their achievements as ours. Within this sporting structure we have been clear in our strategy that our role is:

‘To **connect, influence and provide** sport to make it an everyday part of people’s lives’.

Connect

At the forefront of our connected sport and physical activity sector are the partnership groups in place at a District wide level (**District Activity Partnerships – DAPs**) which bring together the major organisations such as the local authority, health sector, universities and colleges, schools, voluntary sector, professional sports clubs and others, to plan, influence and create the environment for better joint delivery. Our role has been to support local authorities in facilitating the groups and to take a lead where appropriate. For example, this year we have led the development of the Active Bradford group along with its new district wide strategy. The group has delivered several events through the year, most notably the inaugural Bradford Sports Awards which was widely acclaimed for its promotion of sporting pride across the City. Through the deployment of one of our officers to support Active Bradford it has been able to operate quicker and more effectively. In Sheffield we have formed the Sheffield Sport Consortium of major organisations that is better positioned to implement the city’s Move More Physical Activity Strategy. We have also continued to support similar groups in the other seven districts across our area.

Also in Sheffield we have led the development and implementation of the Athletics Plan for the city which is a £120,000 city council investment into the sport across the city. By bringing together the clubs, running groups, schools associations, universities and colleges we have created a single plan for the sport which is developing more opportunities for people to take up the sport. Within the Sheffield area 7 new running routes have been installed and 108 new coached sessions have taken place in primary schools that were not previously engaged in school athletics. A total of 1,430 school aged children are now taking part in school athletics competitions with 186 Young Leaders being trained as officials and to support these competitions.

One of our main roles of connectivity remains that of supporting National Governing Bodies of Sport (**NGB**) to develop and deliver their Whole Sport Plans in the area. The approach to this work has changed this year becoming increasingly focussed on developing projects that target specific groups of people. Some of the biggest impact this year has been seen in Athletics, Rowing, Badminton and Table Tennis. The work completed with England Athletics has included involvement from eight different programmes over both South Yorkshire and West Yorkshire. During the year 43 NGBs were engaged with 33 rating the support received as ‘Green’.

This year the **Coach Development Fund** bursary scheme was focused on supporting coaches, through gaining qualifications, to increase or enhance sport participation in particular by focussing on those coaches working with new entrants into sport. 109 coaches received funding from 17 different sports through £19,868 of investment. One of the biggest impacts can be seen from Table Tennis England where a Ping! Leeds legacy table was hosted in a community centre. The bursary funding was used to support women coaches to deliver sessions at the centre as well as outreach work in local schools and a nearby centre. Table Tennis is being used as a tool to integrate refugees into the local community as well as increasing the confidence of the female coaches.

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This year has seen a greater focus on clubs and volunteers with a successful bid for funding from the Sport England innovation funding for a **Club Matters** project, which is a national Sport England pilot project for club support. Everyone in the delivery team is part of the project, each focussing on their own clubs to support with mentoring, group mentoring and supporting with non-coaching volunteers. So far 51 clubs are receiving bespoke support and mentoring with 67 members attending a club matters workshop and 18 clubs working on a new volunteer development recruitment programme, #MyClubPeople. Alongside this, four **Club Development** evenings have taken place across Bradford, Calderdale and Leeds which focus on local issues for local clubs.

The partnerships with the **volunteer centres** in the area continue to be a success with close links being established in seven of the nine districts enabling new volunteers to be recruited and matched to vacant opportunities as well as supporting existing volunteers. In total we have directly recruited, managed and deployed volunteers to 308 roles across ten events in South Yorkshire and West Yorkshire. In South Yorkshire there has been a focus on Leadership Academies which are now established in all four districts with 75 young leaders (aged 14+) having been recruited to support local community clubs and events. In West Yorkshire the This Girl Can campaign has aided a link between nine colleges and three universities to support young people to become activators and engage their peers in sport and physical activity.

The offer to support volunteers has evolved over the last 12 months. A new **befriending** scheme, which is currently in the pilot stage, has been developed with the learning from the Creating Connections programme and is in answer to a greater disability focus in the new strategy. The aim is to recruit, train and support befrienders before matching them with a potential participant who is contemplating becoming active but needs additional support to help them feel more comfortable and confident to take that next step.

As well as working with other partners to provide volunteer opportunities we have also continued to offer intern opportunities working on behalf of Yorkshire Sport Foundation. Along with short term placements from just a week working with the delivery teams we also offer the **Advantage: YOU** programme which sees six Development Assistants volunteering over a 20 week period. This year the Development Assistants have contributed to projects including Club Development, Special Olympics South Yorkshire Partnership, England Athletics, Active Fusion, Rounders England, Activity Sheffield as well as smaller contributions to programmes such as Workplace Games and events such as B Braun Medical Ltd which showed their integration and commitment to the wider team.

This winter saw some of the worst **floods** that Yorkshire has ever experienced and the effects on some of the sports clubs was devastating. We quickly were able to audit the needs of the 75 affected clubs and ensure they were connected to the support made available from Sport England, NGB and other agencies. We created our own flood relief fund to fill any gaps in support which saw two clubs benefitting from a total of £15,000 of funding.

Influence

In West Yorkshire, the legacy and outcomes of the **Strategic Commissioning** project from 14/15 are still continuing with Local Authority partners. We are working with partners on a number of actions with outcomes linked to policy, structural change, investment, strategic relations and action planning. This year this includes the development of three new physical activity strategies, supporting local networks and structural change within some Local Authority teams and supporting partners to manage investments totalling £910,000 for sport and physical activity projects across the area. We are working with Public Health England and Leeds Beckett University to develop a regular 'Physical Activity Knowledge Exchange' to connect and influence partners across the region after the coordination and planning of the successful 'Moving at Scale' evaluation event organised with Public Health England. In South Yorkshire 75 people attended a health engagement event aimed at those working within physical activity and sport gaining more insight into health commissioning.

This year saw the Sheffield City Region agreeing its **Devolution Deal** with the government. Along with Sport England, in the latter part of the year we have been speaking to senior leaders within the City Region and the Local Enterprise Partnership regarding how sport and physical activity can maximise its contribution to the city region economy. It is still early in the process with much work to be done next year.

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As in previous years we continue to support Primary Schools to make best use of the **Primary School Support Premium**. By providing support and guidance we can ensure that all schools are maximising the investment or accessing services to help improve the quality and quantity of physical education and school sport. This year a system of school to school support has been devised and implemented, Centres of Excellence, which with our guidance aim to sustainably invest money and resources into PE and school sport. Ten high performing schools across the area have opened their doors and delivered training and developed resources to help other schools replicate this high standard. This sharing of practice has resulted in an increase in highly trained teachers, improved pupil experiences of PE and sport and whole school improvement where one to one support has been provided.

This year has seen over 1,000 governors, head teachers, teachers, coaches and support staff attending **training** on various topics including 'Good and outstanding PE', 'Assessment and inclusion' and 'Assessing the impact of the grant', all achieving positive feedback. Five PE Conferences have taken place and attended by 470 head teachers, teachers and sports coaches. These have included speakers from Youth Sport Trust, The Association for Physical Education and local providers such as the Local Authority's public health team.

As part of our role as a County Sport Partnership we have a remit around **Safeguarding** in the area. This year we continue to achieve a 'Green' status with Sport England as well as establishing Safe in Sport groups in each County. These groups share good practice and develop localised resources and comprise of Local Authority Designated Officers, Facility Providers, Local Authority Sport Development and National Governing Body officers. We continue to offer 'Safeguarding and Protecting Children' courses as part of our coaching courses range. Recently we have introduced a multi-sport 'Time to Listen' club welfare officer training course to ensure as many club welfare officers as possible can access this training. For the first time this year our internal safeguarding procedures have been put to the test and have proven effective with designated Safeguarding Officers involved in multi-agency case reviews and investigations.

Provide

As a connecting agency it is important that our providing role is focussed on gaps within the system. One such area is the management of county wide development programmes where we typically bid for and receive funding, provide the leadership and administration, and commission local partners to deliver activity.

The longest running of these programmes is **Sportivate**. This is a national Olympic Legacy programme funded by Sport England that has just completed its fifth year. It aims to inspire and motivate currently inactive young people to take part in sport or physical activity on a regular basis by attending 6-8 weeks of taster sessions. This year a total of 9,710 young people completed the taster sessions against a target of 7,418. The breadth of the projects is extremely wide and includes funding to approximately 300 different providers for 464 individual projects. This year we have particularly focussed on increasing opportunities for girls and young women which has seen an increase from 42% to 70% of participants.

We were successful again in gaining recognition at the National Sportivate Awards with West Yorkshire Sport winning the Regional Project of the Year Award for 'Kirstall Children's Centre family Zumba project' and South Yorkshire Sport were by a participant, Fariyah Safah, winning the Gold National Participant of the Year Award for her involvement in the One Nation Community Project.

The **Satellite Clubs** programme, a Sport England funded programme which aims to offer every secondary school and college in the area a Satellite Club on a their school site, has just completed its third year. This year has seen the programme targets achieved with the fourth year of the programme focusing on sustainability. However this has not been easy as this year has seen some of the harder to reach areas engaged, which have previously had no club engagement or where it was hard to identify what young people wanted to do. This year 2,865 young people have been engaged from 150 different sites which makes a total of 5,997 young people engaged from 261 different sites over the three years of the project.

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There have been some fantastic examples of impact coming from this programme, one of the best examples is a girl called Jordon. She had an extremely disengaged home life and lives in an area of high social deprivation with little direction or focus in her life. Jordan was not physically active and struggled in social situations and environments, her sometimes erratic behaviour covering for a lack of self-confidence. She attended a Rugby League Satellite Club delivered by Batley Bulldogs which has taken her from strength to strength. After starting at the club she is now a regular in the first team, who have won the U15 Yorkshire Championship and have recently toured Australia, the first female team to do so. The England Coach was at a recent training session looking at players including Jordan as possible future talents for their squad.

Another programme targeting young people is **School Games**. Once again these four Olympic style festivals have expanded in variety of events and number of participants. This year has seen 18 stand-alone events in the festivals which have an increasing emphasis on disability sport. In total 5,900 participants competed at the Level 3 games in 26 different sports. This year has seen the Panathlon, a specific event for disabled children taking place in both West Yorkshire and South Yorkshire with teams from four districts qualifying for a regional final. Links to national cross-country finals are also proving successful with runners qualifying for the inaugural event at Belvoir Castle in Leicestershire. As well as providing a great opportunity for around 200 volunteers, the West Yorkshire Youth Council grasped the opportunity to plan and deliver the opening ceremony including presenting the ceremony to the participants and spectators on the day, providing inspiration to the participants.

A new project for this year is the **SportFX** project. Managed by a partnership between South Yorkshire Sport, The Office of the Police and Crime Commissioner and South Yorkshire Police this is a project that provides sporting opportunities in boxing, football and dance to young people aged between 11 and 18 in target communities as identified through policing priorities across the county. To date 1,300 young people have attended 30 sports sessions with 11 volunteers working on the project. The SportFX project has been successful in contributing to a reduction in anti-social behaviour in the communities within a mile of sessions (average 72% reduction).

A new programme for this year has been **Mums' Team**, part of the national 'Reach' Campaign Driven by Sports Coach UK to address the imbalance of female sports coaches. The programme aims to get more mums involved as leaders and coaches of sport across the district. The mums are supported by nine local mentors to start sessions for other mums, their family and friends, the local community or local children's sport sessions. So far 91 mums have accessed the free Active Communities Training which has been developed in conjunction with Sport Coach UK and 62 have attended formal training such as Leadership in Running Fitness, Rounders' Activator, Badminton Smash Up and other level 1 and 2 courses. This programme has achieved higher levels of social media awareness than any other programme as well as other media outlets and has been nominated for a media award via HR Media.

This year the **Creating Connections** programme has been extended across both South Yorkshire and West Yorkshire. It aims to change lives by supporting disabled people to get involved in community sport and physical activity by providing motivation, offering reassurance and individual help. We work with a range of health and social care professionals and disabled people's organisations who provide referrals and assist with the design of the service. 305 participants have progressed through the recommendation scheme. This year the club development aspect of the scheme has been reduced following a service review and decrease in budget after the initial Sport England grant allocation. Overall, 70% of participants taking part in the programme showed an increase in physical activity levels at the six month follow up point. Out of these participants 53% increased their physical activity levels by one day with 17% of participants increasing the levels by two or more days. There were no self-reported decreases in activity levels. Participants have reported to have increased confidence, increased mobility and independence as well as becoming mentors in the programme themselves with one participant qualifying for the Warrior Games and winning 4 medals.

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STARS (Supporting Top Athletes Recognition Scheme) is a project aimed at helping talented athletes who live, study, work or train around the West Yorkshire area. By accessing free facilities bespoke services and discounts, athletes are encouraged to improve abilities and achieve a national standard of performance required to attain further funding. This year 94 athletes were involved in the scheme, covering 32 different sports and ranged from 13 to 63 years old. New benefits have been included, reductions in the cost of training courses and the addition of Crispin Orthotics as a provider offering discounts on a range of services to help reduce pain and prevent or correct deformity.

Financial Review

Financial results for the year ended 31 March 2016 are shown in the Statement of Financial Activities on page 16 with the associated assets and liabilities set out in the Balance Sheet on page 17. Supporting notes to the Accounts are on pages 18 to 28 providing additional information to support the figures in the main statements. The Financial Statements have been prepared to comply with the Statement of Recommended Practice and Reporting by Charities (SORP 2015) and the Companies Act 2006.

Reserves Policy - The Board of Trustees has reviewed the policy for the retention of reserves as set out in the table below:

Level	Action	Amount at current operation levels plus redundancy	
Critical - 3 months operating costs plus redundancy payments	At this point solvency of the company is a concern and actions will be taken	£276,000	
		Contingency Fund £276,000	Unrestricted Reserves £0
Optimal - 6 months operating costs plus redundancy payments	The optimal point is 6 months of operating expenses. Between 3 and 6 months we need to be cautious.	£448,000	
		Contingency Fund £276,000	Unrestricted Reserves £172,000
Maximum - 9 months operating costs plus redundancy payments	Levels beyond 6 months should initiate consideration of investing the funds for our charitable objectives. there should not be any reserves funding beyond 9 months.	£620,000	
		Contingency Fund £276,000	Unrestricted Reserves £344,000

The final level of year end unrestricted reserves for 2015/2016 was £245,417 which is deemed as optimal i.e. between 6 and 9 months. The Board has approved £125,000 of spend and a further £45,000 in principle to reduce the reserves to a level of around 6 months.

Principle Funding Sources – Sport England is the key funder for the South Yorkshire Sport and West Yorkshire Sport County Sport Partnerships. This year an amount of £732,515 was received for core funding for the two County Sport Partnerships with a number of the projects highlighted earlier in the report also benefiting from Sport England funding. The five West Yorkshire local authorities also provide core funding of £60,000 per year to the West Yorkshire County Sport Partnership who works closely with those authorities on delivery of projects throughout the year.

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Grant Making Policies – Due to the nature of the company we give many grants to different organisations and individuals. Although there is not a companywide grant policy each individual programme that has this function has a grant making policy that is steered by officers, partners and funders.

Fundraising

Yorkshire Sport Foundation does not currently engage in any significant fundraising activities but recognises the need to consider a fundraising strategy to support the aim of improving sustainability in future years.

Future Plans

As mentioned in the introduction above, the new year is going to bring many changes and challenges to the Charity. Our aim going into the new year is to take full advantage of these changes and challenges to make the sport networks in South Yorkshire and West Yorkshire as effective as possible with the aim of achieving 1.2 million adults and every child being regularly active.

Small company provisions

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

Approved by the Board on 4 July 2016 and signed on its behalf by:

A handwritten signature in black ink, consisting of a large, stylized 'P' and 'R' with a horizontal line extending to the right.

Paul Reid
Trustee

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Trustees' Responsibilities in relation to the Financial Statements

The trustees (who are also directors of Yorkshire Sport Foundation - formerly West Yorkshire Sport for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Independent Auditors' Report to the Trustees of Yorkshire Sport Foundation - formerly West Yorkshire Sport

We have audited the financial statements of Yorkshire Sport Foundation - formerly West Yorkshire Sport for the year ended 31 March 2016, set out on pages 16 to 28. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (Effective January 2015) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Trustees' Responsibilities Statement set out on page 13, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to smaller entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Independent Auditors' Report to the Trustees of
Yorkshire Sport Foundation - formerly West Yorkshire Sport**

..... *continued*

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by use; or
- certain disclosures of the trustees' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.



Alison Whalley FCA
Senior Statutory Auditor

Carlton House
Grammar School Street
Bradford
BD1 4NS

4 July 2016

Naylor Wintersgill Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Statement of Financial Activities (including Income and Expenditure Account) for the
Year Ended 31 March 2016

		Unrestricted Funds	Restricted Funds	Total Funds 2016	Total Funds 2015
	Note	£	£	£	£
Income					
Income and endowments from:					
Donations and legacies	2	60,000	2,704,332	2,764,332	2,492,768
Other trading activities	4	123,273	109,561	232,834	215,166
Investments	5	9,375	-	9,375	10,250
Total incoming resources		<u>192,648</u>	<u>2,813,893</u>	<u>3,006,541</u>	<u>2,718,184</u>
Expenditure					
Charitable activities	6	103,365	3,020,302	3,123,667	2,587,989
		-	-	-	-
Total resources expended		<u>103,365</u>	<u>3,020,302</u>	<u>3,123,667</u>	<u>2,587,989</u>
Net (expenditure)/income before transfers		89,283	(206,409)	(117,126)	130,195
Transfers					
Gross transfers between funds		<u>(146,931)</u>	<u>146,931</u>	<u>-</u>	<u>-</u>
Net movements in funds		(57,648)	(59,478)	(117,126)	130,195
Reconciliation of funds					
Total funds brought forward		<u>849,795</u>	<u>532,827</u>	<u>1,382,622</u>	<u>1,252,427</u>
Total funds carried forward		<u><u>792,147</u></u>	<u><u>473,349</u></u>	<u><u>1,265,496</u></u>	<u><u>1,382,622</u></u>

The notes on pages 18 to 28 form an integral part of these financial statements.

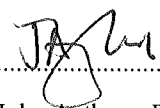
**Yorkshire Sport Foundation - formerly West Yorkshire Sport (Registration number:
07633990)**

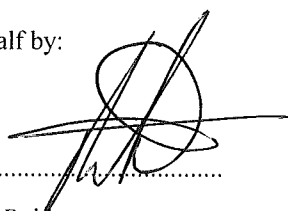
Balance Sheet as at 31 March 2016

		2016		2015	
	Note	£	£	£	£
Current assets					
Debtors	11	70,237		107,631	
Cash at bank and in hand		<u>1,778,081</u>		<u>1,633,950</u>	
			1,848,318		1,741,581
Creditors: Amounts falling due within one year	12		<u>(582,822)</u>		<u>(325,062)</u>
Net current assets			1,265,496		1,416,519
Creditors: Amounts falling due after more than one year	13		<u>-</u>		<u>(33,897)</u>
Net assets			<u><u>1,265,496</u></u>		<u><u>1,382,622</u></u>
The funds of the charity:					
Restricted funds			473,349		532,827
Unrestricted funds					
Unrestricted income funds			<u>792,147</u>		<u>849,795</u>
Total charity funds			<u><u>1,265,496</u></u>		<u><u>1,382,622</u></u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

Approved by the Board on 4 July 2016 and signed on its behalf by:


.....
John Anthony Rogers
Trustee


.....
Paul Reid
Trustee

The notes on pages 18 to 28 form an integral part of these financial statements.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities (SORP 2015)', the Financial Reporting Standard for Smaller Entities (effective January 2015) and the Companies Act 2006.

Fund accounting policy

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Restricted funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Designated funds are unrestricted funds set aside at the discretion of the trustees for specific purposes.

Further details of each fund are disclosed in note 18.

Incoming resources

Voluntary income including donations, gifts and grants that provide core funding or are of a general nature is recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

Gifts in kind are recognised in different ways dependent on how they are used by the charity:

- (i) Those donated for resale produce income when they are sold. They are valued at the amount actually realised.
- (ii) Those donated for onward transmission to beneficiaries are included in the statement of financial activities as incoming resources and resources expended when they are distributed. They are valued at the amount the charity would have had to pay to acquire them.

The charity has not received any goods for use by the charity itself.

Income derived from events is recognised as earned (that is, as the related goods or services are provided).

Investment income is recognised on a receivable basis.

Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

Operating leases

Rentals payable under operating leases are charged in the statement of financial activities on a straight line basis over the lease term.

Pensions

The charity operates a defined contribution pension scheme. Contributions are charged in the statement of financial activities as they become payable in accordance with the rules of the scheme.

2 Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Donations and legacies				
Appeals and donations	-	6,400	6,400	-
Donated goods	-	-	-	404
	-	6,400	6,400	404
Grants				
Grants - note 3	60,000	2,697,932	2,757,932	2,492,364
	60,000	2,704,332	2,764,332	2,492,768

3 Grants receivable

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Kirklees Council	12,000	45,785	57,785	38,000
Sport England	-	2,483,286	2,483,286	2,380,364
Wakefield Council	12,000	-	12,000	12,000
Calderdale Council	12,000	-	12,000	12,000
Leeds Council	12,000	40,111	52,111	12,000
Bradford Council	12,000	-	12,000	38,000
Sheffield City Council	-	70,000	70,000	-
Sheffield Hallam University	-	45,000	45,000	-
South Yorkshire Police	-	13,750	13,750	-
	60,000	2,697,932	2,757,932	2,492,364

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

4 Other trading activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Sponsorship	4,500	10,000	14,500	8,700
Secondment	-	36,889	36,889	77,599
Consultancy, Coaching and Courses	118,773	62,672	181,445	128,368
Other income	-	-	-	499
	<u>123,273</u>	<u>109,561</u>	<u>232,834</u>	<u>215,166</u>

5 Investments

	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Interest on cash deposits	<u>9,375</u>	<u>-</u>	<u>9,375</u>	<u>10,250</u>

6 Details of charitable activities

	Activities undertaken directly £	Support costs allocated £	2016 £	2015 £
Sports Activities and Facilities	<u>3,009,157</u>	<u>114,510</u>	<u>3,123,667</u>	<u>2,587,989</u>

7 Trustees' remuneration and expenses

No travel expenditure was paid to the trustees during the year. None of the trustees receive remuneration or other benefit from their work with Yorkshire Sport Foundation.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

8 Net (expenditure)/income

Net (expenditure)/income is stated after charging:

	2016	2015
	£	£
Auditors' remuneration - audit services	5,040	4,800
Auditors' remuneration - non audit services	960	3,627
	<u>960</u>	<u>3,627</u>

9 Employees' remuneration

The average number of persons employed by the charity (including trustees) during the year was as follows:

	2016 No.	2015 No.
Charitable activities	<u>38</u>	<u>34</u>

The aggregate payroll costs of these persons were as follows:

	2016 £	2015 £
Wages and salaries	1,007,602	918,658
Social security	92,098	86,906
Other pension costs	83,188	75,206
	<u>1,182,888</u>	<u>1,080,770</u>

Senior employees

During the year, the number of senior employees who received emoluments falling within the following ranges was:

	2016 No.	2015 No.
£60,000 - £70,000	<u>1</u>	<u>1</u>

During the year, defined contribution pension contributions on behalf of these staff amounted to £9,815 (2015 - £9,815).

During the year, the number of staff who were accruing benefits under pension schemes was as follows:

	2016 No.	2015 No.
Defined contribution	<u>1</u>	<u>1</u>

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... *continued*

10 Taxation

As a charity the company is exempt from tax on income falling within Part II of the Corporation Tax Act 2010 and on gains falling within s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objectives. No tax charges have arisen in the charity.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

11 Debtors

	2016 £	2015 £
Trade debtors	65,780	106,780
Prepayments and accrued income	4,457	851
	<u>70,237</u>	<u>107,631</u>

12 Creditors: Amounts falling due within one year

	2016 £	2015 £
Trade creditors	369,538	140,637
Taxation and social security	26,771	14,119
Other creditors	1,996	720
Accruals and deferred income	184,517	169,586
	<u>582,822</u>	<u>325,062</u>

Creditors amounts falling due within one year includes deferred income:

	2016 £	2015 £
As at 1 April 2015	103,302	13,000
Amount released to incoming resources	(103,302)	(13,000)
Amount deferred in the year	71,063	103,302
As at 31 March 2016	<u>71,063</u>	<u>103,302</u>

13 Creditors: Amounts falling due after more than one year

	2016 £	2015 £
Accruals and deferred income	<u>-</u>	<u>33,897</u>

Creditors amounts falling due after more than one year includes deferred income:

	2016 £	2015 £
Amount deferred in the year	-	33,897
As at 31 March 2016	<u>-</u>	<u>33,897</u>

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

14 Members' liability

The charity is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £10 towards the assets of the charity in the event of liquidation.

15 Operating lease commitments

As at 31 March 2016 the charity had annual commitments under non-cancellable operating leases as follows:

Operating leases which expire:

	Land and Buildings		Other	
	2016 £	2015 £	2016 £	2015 £
Within one year	<u>19,211</u>	<u>27,789</u>	<u>-</u>	<u>5,500</u>

16 Pension scheme

Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the period represents contributions payable by the charity to the scheme and amounted to £83,188 (2015 - £75,206).

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... *continued*

17 Related parties

Controlling entity

The charity is controlled by the trustees who are all directors of the company.

Related party transactions

Any connection between a trustee or senior manager with a related party must be disclosed to the Board of Trustees. During 2015/16 Yorkshire Sport Foundation paid £3,400 (2015 - £881) to Coachwise, a company offering expertise in sports education and membership programmes, of which David Gent is a Non Executive Director. Payments were made for the provision of coaching workshops in Yorkshire Sport Foundation and were in line with the Financial Procedure Rules. David Gent is also a director of British Weight Lifting who were paid £300 for coaching. Payments were also made to The Bradford Bulls Foundation amounting to £3,600 (2015 - £2,190), of which Philip Barker is a director. Yorkshire Cricket Board were paid £75 (2015 -nil) for coaching, Andrew Watson is a director of Yorkshire Cricket Board as well as being on the board of Yorkshire Sport Foundation.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

18 Analysis of funds

	At 1 April 2015	Incoming resources	Resources expended	Transfers	At 31 March 2016
	£	£	£	£	£
Designated Funds					
Contingency	309,600	-	-	(33,600)	276,000
Business Development	-	-	-	50,000	50,000
Charity Projects	-	-	-	170,000	170,000
WY Physical Activity	31,062	-	(756)	(30,306)	-
WY Coaching Courses and CPD	2,876	10,894	(11,932)	(1,838)	-
Salaries Project	-	89,767	(95,790)	13,803	7,780
WY Sporting Promise Project	1,234	3,000	-	(4,234)	-
WY Recreational Run - Activator Project	-	2,125	(6,215)	4,090	-
WY NGB Project	16,079	10,950	(2,880)	-	24,149
WY Coaching Projects	16,780	345	(3,277)	-	13,848
SY Coaching Projects	9,112	-	(4,065)	(94)	4,953
SY Coaching Courses and CPD	1,233	9,509	(6,585)	(4,157)	-
SY Pilot Projects	16,556	-	-	(16,556)	-
SY Active Workplace Project	1,890	5,736	(4,762)	(2,864)	-
	<u>406,422</u>	<u>132,326</u>	<u>(136,262)</u>	<u>144,244</u>	<u>546,730</u>
General Funds					
Unrestricted income fund	<u>443,373</u>	<u>60,322</u>	<u>32,897</u>	<u>(291,175)</u>	<u>245,417</u>
Restricted Funds					
Core	25,228	732,515	(786,497)	51,680	22,926
WY Sportivate	56,057	445,082	(498,504)	(2,635)	-
Consultancy	-	36,000	(36,000)	-	-
WY Creating Connections	44,909	45,785	(88,318)	32,854	35,230
WY Primary School Support	59,909	-	(32,922)	(26,987)	-
WY School Games	14,607	91,000	(56,857)	(48,750)	-
School Games	-	9,060	(65,004)	102,678	46,734
WY Sport Leeds	1,477	3,594	(1,238)	-	3,833
WY Club Link Makers	17,395	70,000	(79,025)	-	8,370
WY Satellite Clubs	187,490	162,265	(283,833)	1,530	67,452
Primary School Support	-	135,437	(94,317)	39,036	80,156
Coaching staff costs	-	80,000	(80,397)	397	-
Club Matters	-	20,000	(7,296)	-	12,704

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... continued

WY Active Bradford	-	9,000	-	11,544	20,544
Mums Team	-	41,435	(49,960)	8,525	-
Salaries	-	89,768	(95,790)	6,022	-
WY Volunteering	10,135	8,000	(9,152)	898	9,881
SY Sportivate	-	297,132	(283,973)	(11,985)	1,174
Sport FX	-	15,000	(5,000)	-	10,000
SY Primary School Support	20,463	-	(8,988)	(11,475)	-
SY School Games	4,064	45,000	(26,875)	(22,189)	-
Sport Relief	-	170,000	(170,060)	60	-
SY Club Link	14,181	60,000	(71,132)	-	3,049
SY Satellite Clubs	45,284	105,500	(128,100)	-	22,684
SY Athletics funding	-	115,000	(33,300)	-	81,700
SY NGB Project	2,472	12,920	(11,236)	15,728	19,884
SY Volunteering	29,156	14,400	(16,528)	-	27,028
	<u>532,827</u>	<u>2,813,893</u>	<u>(3,020,302)</u>	<u>146,931</u>	<u>473,349</u>
	<u>1,382,622</u>	<u>3,006,541</u>	<u>(3,123,667)</u>	<u>-</u>	<u>1,265,496</u>

The charity maintains a general unrestricted fund which represents funds which are expendable at the discretion of the trustees in the furtherance of the objects of the charity.

Designated funds comprise funds identified by trustees to be applied on specific projects and additionally include a contingency fund equivalent to the critical level of reserves identified in the trustees' reserves policy.

Restricted funds comprise funds to be applied towards specific sports activities subject to the conditions imposed by donors.

19 Transfers

Funds have been transferred from general to restricted funds to make up any overspend. Transfers between restricted funds reflect the merge of similar activities.

Yorkshire Sport Foundation - formerly West Yorkshire Sport
Notes to the Financial Statements for the Year Ended 31 March 2016

..... *continued*

20 Net assets by fund

	Unrestricted Funds	Restricted Funds	Total Funds 2016	Total Funds 2015
	£	£	£	£
Current assets	1,315,182	533,136	1,848,318	1,741,581
Creditors: Amounts falling due within one year	(476,301)	(106,521)	(582,822)	(325,062)
Creditors: Amounts falling due after more than one year	-	-	-	(33,897)
Net assets	<u>838,881</u>	<u>426,615</u>	<u>1,265,496</u>	<u>1,382,622</u>